

萬科海外投資控股有限公司

VANKE OVERSEAS INVESTMENT HOLDING COMPANY LIMITED

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 01036)

LIST OF DIRECTORS AND THEIR ROLES AND FUNCTIONS

With effect from 23 November 2021, the members of the board of directors (the "Board") of Vanke Overseas Investment Holding Company Limited are set out below.

Executive Directors

Mr. SUN Jia (Chairman)

Ms. QUE Dongwu (Chief Executive Officer)

Mr. LEE Kai-Yan

Ms. ZHOU Yue

Independent Non-Executive Directors

Mr. CHOI Fan Wai

Ms. LAW Chi Yin, Cynthia

Mr. ZHANG Anzhi

The Board has established three committees. With effect from 23 November 2021, the membership information of these committees on which each Board member serves are as follows:

AUDIT COMMITTEE

Mr. CHOI Fan Wai (Chairman)

Ms. LAW Chi Yin, Cynthia

Mr. ZHANG Anzhi

REMUNERATION COMMITTEE

Mr. ZHANG Anzhi (Chairman)

Ms. QUE Dongwu

Mr. CHOI Fan Wai

NOMINATION COMMITTEE

Ms. LAW Chi Yin, Cynthia (Chairman)

Mr. SUN Jia

Mr. ZHANG Anzhi

Hong Kong, 22 November 2021