



Vanke Property (Overseas) Limited

(Incorporated in the Cayman Islands with limited liability)

(Stock Code: 01036)

2014 Annual Report



This annual report is printed on environmentally friendly paper

Contents

Corporate Information	2
Biographical Details of Directors and Senior Management	3
Management Discussion and Analysis	5
Report of the Directors	10
Corporate Governance Report	18
Independent Auditor's Report	28
Consolidated Statement of Comprehensive Income	29
Consolidated Balance Sheet	30
Balance Sheet	31
Consolidated Statement of Changes in Equity	32
Consolidated Cash Flow Statement	33
Notes to the Financial Statements	34
List of Subsidiaries	72
List of Properties	73
Five-Year Financial Summary	74

Corporate Information

BOARD OF DIRECTORS

Executive Directors

ZHANG Xu
QUE Dong Wu

Non-Executive Directors

WANG Wen Jin
CHAN Chi Yu

Independent Non-Executive Directors

CHAN Wai Hei, William
CHUNG Wai Sum, Patrick
SHIUM Soon Kong

AUDIT COMMITTEE

CHAN Wai Hei, William (*Chairman*)
WANG Wen Jin
CHUNG Wai Sum, Patrick

REMUNERATION COMMITTEE

SHIUM Soon Kong (*Chairman*)
QUE Dong Wu
CHAN Wai Hei, William

NOMINATION COMMITTEE

CHUNG Wai Sum, Patrick (*Chairman*)
ZHANG Xu
SHIUM Soon Kong

CHIEF FINANCIAL OFFICER AND COMPANY SECRETARY

LUK Chi Chung, Peter

AUDITOR

KPMG

LEGAL ADVISORS TO THE COMPANY

Reed Smith Richards Butler (*as to Hong Kong Laws*)
Maples and Calder (*as to Cayman Islands Laws*)

PRINCIPAL BANKER

Bank of China (Hong Kong) Limited

REGISTERED OFFICE

P.O. Box 309, Uglund House
Grand Cayman KY1-1104
Cayman Islands

PRINCIPAL PLACE OF BUSINESS

55th Floor, Bank of China Tower
1 Garden Road
Central
Hong Kong

Telephone: (852) 2309 8888
Fax: (852) 2328 8097
Email: vkoverseas.ir@vanke.com

WEBSITE

<http://www.vankeoverseas.com>

HONG KONG SHARE REGISTRAR AND TRANSFER OFFICE

Computershare Hong Kong Investor Services Limited
Shops 1712–1716, 17th Floor, Hopewell Centre
183 Queen's Road East
Wan Chai
Hong Kong

Biographical Details of Directors and Senior Management

EXECUTIVE DIRECTORS

Mr. Zhang Xu, aged 51, was appointed Executive Director of Vanke Property (Overseas) Limited (the “Company” and together with its subsidiaries, the “Group”) in July 2012. He is also a member of the Nomination Committee of the Company. Mr. Zhang joined China Vanke Co., Ltd. (“China Vanke”), a substantial shareholder of the Company within the meaning of Part XV of the Securities and Futures Ordinance (the “SFO”), in November 2002. He is currently an Executive Vice President and the Chief Operating Officer of China Vanke. Mr. Zhang has approximately 20 years of experience in real estate business. He obtained a bachelor’s degree in Industrial and Civil Construction from Hefei University of Technology in the PRC in August 1984 and a part-time Professional Master of Business Administration from the Troy State University, United States in June 2001.

Ms. Que Dong Wu, aged 48, was appointed Executive Director of the Company in July 2012. She is also a member of the Remuneration Committee of the Company. Ms. Que joined China Vanke, a substantial shareholder of the Company within the meaning of Part XV of the SFO, in May 1993 and is currently a Vice President of China Vanke and the Managing Director of the Hong Kong Division of China Vanke responsible for China Vanke’s operation in Hong Kong. She is also the Managing Director of Vanke Property (Hong Kong) Company Limited (“Vanke HK”), an intermediate holding company of the Company. Ms. Que has over 15 years of experience in corporate finance and real estate investment. She graduated from Fudan University, PRC in July 1999 with a Master of Economics.

NON-EXECUTIVE DIRECTORS

Mr. Wang Wen Jin, aged 48, was appointed Non-Executive Director of the Company in July 2012. He is also a member of the Audit Committee of the Company. Mr. Wang joined China Vanke, a substantial shareholder of the Company within the meaning of Part XV of the SFO, in November 1993 and was appointed an executive director of China Vanke in March 2014. He is currently an Executive Vice President and the Chief Financial Officer of China Vanke. Mr. Wang has approximately 20 years of experience in finance and investment. He graduated from Zhongnan University of Economics (currently known as Zhongnan University of Economics and Law), PRC in June 1994 with a Master of Economics and became a non-practising member of the Chinese Institute of Certified Public Accountants in 1998.

Mr. Chan Chi Yu, aged 60, was appointed Non-Executive Director of the Company in July 2012. Mr. Chan was a director of China Vanke, a substantial shareholder of the Company within the meaning of the Part XV of the SFO, from May 1997 to April 2008 and has become a consultant of China Vanke since April 2008. Mr. Chan has received various training in accounting, business administration, corporate governance and security brokerage. He is also an independent non-executive director of eprint Group Limited (Stock code: 01884). He is a fellow member of The Hong Kong Institute of Directors, a full member of The Hong Kong Management Association and also an affiliated member of The Association of International Accountants.

INDEPENDENT NON-EXECUTIVE DIRECTORS

Mr. Chan Wai Hei, William, aged 57, was appointed Independent Non-Executive Director of the Company in September 2012. He is also the Chairman of the Audit Committee and a member of the Remuneration Committee of the Company. Mr. Chan has over 30 years of experience in accounting and finance. He has been working for Messrs. Li, Tang, Chen & Co., Certified Public Accountants (Practicing) since June 1980 and has been admitted as a partner from April 1989. Mr. Chan graduated from Hong Kong Shue Yan College (currently known as Hong Kong Shue Yan University) in July 1980 with a Diploma in Accounting. Mr. Chan was the President of The Hong Kong Institute of Accredited Accounting Technicians Limited (which is a wholly-owned subsidiary of the Hong Kong Institute of Certified Public Accountants) from 1992 to 1995. Mr. Chan is currently a fellow member of the Hong Kong Institute of Certified Public Accountants, an associate member of The Institute of Chartered Accountants in England and Wales, a member of The Society of Chinese Accountants and Auditors of Hong Kong, a fellow member of The Association of Chartered Certified Accountants, a fellow member of The Taxation Institute of Hong Kong and a fellow member of The Hong Kong Institute of Directors.

Biographical Details of Directors and Senior Management *(continued)*

INDEPENDENT NON-EXECUTIVE DIRECTORS *(continued)*

Mr. Chung Wai Sum, Patrick, aged 66, was appointed Independent Non-Executive Director of the Company in September 2012. He is also the Chairman of the Nomination Committee and a member of the Audit Committee of the Company. Mr. Chung has over 30 years of experience in real estate development. Mr. Chung joined CITIC Pacific Limited (Stock code: 00267) in 1992 and was an executive director responsible for the company's property, environmental and infrastructure development in Hong Kong and Shanghai. He was also a founding director of substantial developments such as the Western Harbour Tunnel, the South East New Territories Land Fill, the Festival Walk, CITIC Tower and was an executive director of Hong Kong Resort Company Limited (the developer of Discovery Bay, which is a 640 hectares new town on Lantau Island, Hong Kong). Mr. Chung joined HKC (Holdings) Limited (Stock code: 00190) in June 2011 and was an executive director and the managing director of HKC (Holdings) Limited until he retired on 1 July 2013. Privately he has devoted his time to community service. He was the Chairman of The Adventure-Ship from 2005 to 2010. Mr. Chung obtained a Master of Science Degree (Real Estate) from The University of Hong Kong in December 2005. He is a fellow of The Royal Institution of Chartered Surveyors (United Kingdom), The Institute of Chartered Secretaries and Administrators (United Kingdom) and The Hong Kong Institute of Chartered Secretaries.

Mr. Shium Soon Kong, aged 60, was appointed Independent Non-Executive Director of the Company in September 2012. He is also the Chairman of the Remuneration Committee and a member of the Nomination Committee of the Company. Mr. Shium has over 30 years of experience in real estate investment and operations. Mr. Shium started his career with Singapore's public housing authority, the Housing and Development Board. He was a Principal Officer in its Estates & Lands Division when he left in 1995. In the same year, he joined Pidemco Land Limited (the predecessor of CapitaLand Limited) as Vice President until early 1999. He subsequently joined Xin Rou Properties Pte. Ltd., a Singapore real estate company, as the director for its real estate investment portfolio from 1999 to 2001. Mr. Shium was the Senior Vice President in GIC Real Estate Pte. Ltd. from 2001 to 2008; and was the President of Ping An Real Estate Co., Ltd. from January 2009 till early 2012. Currently, he is a director of Thong Ching Pte. Ltd., an investment company in Singapore, and the director for business development in Raffles Medical Group, an integrated medical and healthcare company registered in Singapore and listed on the Singapore Exchange (SGX). Mr. Shium obtained a Bachelor of Science Honours Degree in Estate Management from The University of Singapore (the predecessor of National University of Singapore) in May 1979 and a Master of Science Degree in Urban Land Appraisal from University of Reading in the United Kingdom in December 1982.

SENIOR MANAGEMENT

Mr. Luk Chi Chung, Peter, aged 50, is the Chief Financial Officer and the Company Secretary of the Company, responsible for the finance and company secretarial matters as well as the rental operation of the Group. Mr. Luk joined the Company as the Chief Financial Officer in June 2008, left in July 2012 and was employed by Vanke HK as the Chief Financial Officer of the Company in November 2012. He was further appointed Company Secretary of the Company in December 2013. He has over 25 years of experience in the accounting field. He obtained a Bachelor Degree in Mathematics from The University of Hong Kong in November 1986 and a Master's Degree in Business Administration from the Australian Graduate School of Management in June 2001. Mr. Luk is a fellow member of the Hong Kong Institute of Certified Public Accountants, The Association of Chartered Certified Accountants, The Taxation Institute of Hong Kong, The Hong Kong Institute of Chartered Secretaries and The Institute of Chartered Secretaries and Administrators.

Management Discussion and Analysis

BUSINESS REVIEW

The Group's turnover is derived from the leasing of units and car parking spaces in Regent Centre. Turnover for the year was HK\$85.8 million (2013: HK\$82.6 million), representing an increase of 4%. The increase was mainly due to increase in passing rent for the units in Regent Centre.

The Group's investment in Regent Centre was fair valued at HK\$1,494.2 million as at 31 December 2014 (31 December 2013: HK\$1,384.7 million), resulting in a fair value gain of HK\$109.5 million for the year (2013: HK\$125.1 million). Excluding the change in fair value of Regent Centre, the Group's underlying profit for the year was HK\$28.0 million (2013: HK\$26.4 million), representing an increase of 6%. The increase was mainly due to increase in gross profit from operations and savings in administrative, leasing and marketing expenses, which have been partly offset by the increase in finance costs.

Rental and property management

The Group's investment properties comprise various portions of Regent Centre (the "Property"), which is located at 63 Wo Yi Hop Road and 70 Ta Chuen Ping Street, Kwai Chung, New Territories, Hong Kong. The Group owns a total gross floor area of approximately 657,000 square feet, representing approximately 64% of the total gross floor area in Regent Centre.

During the year, the Group renewed a majority of the leases at a positive rental reversion. Occupancy of the Property was maintained at a high level of 95% as at 31 December 2014 (31 December 2013: 97%) against an increase in passing rent to HK\$8.7 per square foot as at 31 December 2014 (31 December 2013: HK\$8.3 per square foot). Apart from monthly rent, the tenants are responsible for payment of property management fee to the landlord, which income has been accounted for as part of the turnover of the Group.

Segment profit after deducting property management fees, carpark management expenses, leasing commission and other operating expenses but before change in fair value of the Property amounted to HK\$65.1 million for the year (2013: HK\$61.3 million).

Property development

The acquisition of a 20% interest in Ultimate Vantage Limited ("Ultimate Vantage"), the company being granted with the development right of the West Rail Tsuen Wan West Station TW6 Property Development Project (the "TW6 Project"), was completed in August 2013 at a final consideration of HK\$727.9 million, of which HK\$150 million had been deferred at an interest rate of 1-month HIBOR plus 2.8% per annum until the date of actual payment (the "Deferred Consideration").

On 22 April 2014, the Company, New World Development Company Limited (the "JV Partner" which, through its wholly-owned subsidiary, holds 80% shareholding interest in Ultimate Vantage) together with other relevant parties entered into a shareholders' agreement to regulate the relationship of the shareholders of Ultimate Vantage inter se and the management of affairs of Ultimate Vantage. Pursuant to the agreement, the Company and the JV Partner agreed that a non-defaulting party would have the right to acquire all the interest in Ultimate Vantage represented by the defaulting party and its affiliates upon the occurrence of certain events of default. In the event that the Company or any of its affiliates defaults, the discretion to acquire the interest in Ultimate Vantage belongs solely to the JV Partner. Accordingly, the grant of such default call right to the JV Partner constituted a major transaction for the Company under the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules") and was approved by Wkland Investments Company Limited ("Wkland Investments"), the immediate holding company of the Company, by way of written shareholders' approval in lieu of holding a general meeting pursuant to the Listing Rules. Further details of this transaction are set out in the Company's announcement dated 22 April 2014 and the Company's circular dated 15 May 2014.

Management Discussion and Analysis *(continued)*

BUSINESS REVIEW *(continued)*

Property development *(continued)*

On 30 June 2014, Ultimate Vantage obtained committed term loan facilities of up to HK\$4,800 million from a syndicate of financial institutions (the "TW6 Loan Facilities") for the purpose of (a) refinancing up to approximately 50% of the premium paid by Ultimate Vantage in respect of the TW6 Project, (b) partially financing or refinancing the construction costs relating to the residential portion of the TW6 Project and (c) partially financing or refinancing the construction costs relating to the government accommodation portion of the TW6 Project. In relation to the TW6 Loan Facilities, the Company and the JV Partner were required to provide corporate guarantees, on a several basis and in proportion to their respective shareholding interest in Ultimate Vantage, in respect of Ultimate Vantage's obligations under the TW6 Loan Facilities. The Company has accordingly been guaranteeing, among others, repayment of the principal amount of the TW6 Loan Facilities up to HK\$960 million (the "Corporate Guarantee"). The provision of the Corporate Guarantee constituted a major transaction for the Company under the Listing Rules and was approved by Wkland Investments by way of written shareholders' approval in lieu of holding a general meeting pursuant to the Listing Rules. Further details of this transaction are set out in the Company's announcement dated 30 June 2014 and the Company's circular dated 22 July 2014.

The Group's total investment in the TW6 Project amounted to HK\$429.4 million as at 31 December 2014 (31 December 2013: HK\$730.6 million). The decrease was mainly due to a partial repayment of shareholder's loans by Ultimate Vantage in July 2014 from the loan proceeds generated from drawdown of the land tranche of the TW6 Loan Facilities. Out of the total repayment of HK\$343.5 million, the Group had applied HK\$150 million for payment of the Deferred Consideration and HK\$190 million for repayment of bank loan, with the balance of HK\$3.5 million being retained as bank balances and cash for general working capital of the Group.

The TW6 Project involves, among other things, construction of residential buildings with a total gross floor area of no more than 675,021 square feet, of which no less than 520 residential units shall each be size of not exceeding 538 square feet in saleable area, and a government accommodation portion as constituted by a sports centre with a gross floor area of approximately 129,000 square feet and various parking spaces. As at the date hereof, the construction of the TW6 Project will soon proceed to the superstructure stage. It is expected that the entire project can be completed with the issuance of certificate of compliance in 2018.

Segment loss, as a result of the Group's share of loss in Ultimate Vantage, was negligible in both years.

Head office and corporate expenses

Head office and corporate expenses, net of unallocated income, were HK\$9.9 million in the year (2013: HK\$13.3 million). The decrease was mainly due to professional fees of HK\$2.0 million incurred in acquiring the 20% interest in the TW6 Project in the prior year, which was non-recurring in nature.

Finance costs, net

Finance costs, net of finance income, were HK\$17.9 million in the year (2013: HK\$13.7 million). The increase was mainly due to finance costs incurred in acquiring the 20% interest in TW6 Project, which was completed in August 2013.

Management Discussion and Analysis *(continued)*

FINANCIAL REVIEW

Gearing

The Group's gearing, calculated as a percentage of total liabilities of HK\$388.5 million (31 December 2013: HK\$720.1 million) to total assets of HK\$1,940.9 million (31 December 2013: HK\$2,142.8 million) was 20% as at 31 December 2014 (31 December 2013: 34%).

The decrease in total liabilities was mainly due to payment of the Deferred Consideration and repayment of bank loan, which were financed by partial repayment of shareholder's loans from Ultimate Vantage. The decrease in total assets was mainly due to application of the proceeds from shareholder's loan repayment as aforesaid for the purpose of reducing the liabilities of the Group, partly offset by the increase in fair value of the Property during the year.

Liquidity and debt maturity profile

The Group's bank balances and cash amounted to HK\$12.0 million as at 31 December 2014 (31 December 2013: HK\$20.7 million). Together with undrawn banking facilities of HK\$250 million, the Group's available cash resources amounted to HK\$262.0 million as at 31 December 2014 (31 December 2013: HK\$90.7 million).

The Group's interest-bearing debts amounted to HK\$333 million as at 31 December 2014 (31 December 2013: HK\$671.5 million). The decrease in the interest-bearing debts was mainly due to payment of the Deferred Consideration and repayment of revolving portion of the Group's banking facilities during the year.

The interest-bearing debts are represented by (i) a term loan facility of HK\$283 million, and (ii) a revolving loan facility of HK\$300 million, of which HK\$50 million had been drawn as at year end (collectively, the "Loan Facilities"). The Loan Facilities are secured by a mortgage over the Property and are due for renewal in December 2015. Pending refinancing of the Loan Facilities at an opportune time, the interest-bearing debts were classified as current liabilities in the financial statements according to the loan maturity date, which resulted in a net current liability position of the Group as at 31 December 2014.

Treasury policies

The Group operates in Hong Kong and all its assets and liabilities are denominated in Hong Kong dollar. As a result, it has no exposure to foreign exchange rate fluctuation.

The Group's interest-bearing debts carry interest at floating rate. The Group reviews its interest rate exposure on a regular basis and, if appropriate, will consider entering into interest rate swap contracts to hedge the exposure to the extent required.

Capital commitments

The Group had no significant capital commitments as at 31 December 2014 (31 December 2013: nil).

Contingent liabilities and financial guarantees

The Group had a contingent liability of HK\$960 million as at 31 December 2014 (31 December 2013: nil) in respect of the Corporate Guarantee.

Pledge of assets

The Group's investment properties with a carrying value of HK\$1,494.2 million at 31 December 2014 (31 December 2013: HK\$1,384.7 million) were pledged to secure banking facilities of the Group.

Significant investments held, material acquisitions and disposal of subsidiaries and associates

There were no other significant investments held, material acquisitions or disposal of subsidiaries and associates during the year.

Management Discussion and Analysis *(continued)*

EMPLOYEES

The Group had four employees as at 31 December 2014 (31 December 2013: two), comprising the Chief Financial Officer and Company Secretary of the Company and his assistants in the finance and company secretarial department.

Vanke HK provides administrative and management services to the Group on a cost basis pursuant to the terms of a management agreement dated 19 July 2013. Management and administrative fee payable to Vanke HK was reduced to HK\$1.7 million (2013: HK\$4.4 million) with a corresponding increase in staff costs (including directors' emoluments) to HK\$5.6 million (2013: HK\$2.1 million) in the year, as a result of an internal transfer of two staff in the finance department from Vanke HK to the Group at the beginning of the year.

The Executive Directors periodically review the adequacy of the staffing of the Group by reference to the Group's business requirements. Should there be employees recruited under the Group, their remuneration and benefit packages will be structured on market terms with regard to individual responsibility and performance. All eligible employees in Hong Kong are enrolled to a defined contribution mandatory provident fund scheme. Other employment benefits are awarded at the discretion of the Group.

China Vanke operates a business partnership scheme for the purpose of promoting work enthusiasm and creativity among the operation and management teams and strengthening the ties between these teams and the shareholders of China Vanke, with the ultimate objective of creating a greater value for China Vanke and its stakeholders. Pursuant to the scheme, certain employees of China Vanke and its subsidiaries (including the Group) will be admitted as business partners entrusting part of their bonuses into a collective bonus account in favor of Shenzhen Ying'an Financial Advisory Limited for investment management. The vesting and return of the bonus including investment return are subject to the rules of the scheme as set out in a letter of authorization and undertaking signed by all business partners.

OUTLOOK

During the year, Regent Centre remained as the only income source for the Group. The Property has been delivering satisfactory performance ever since China Vanke acquired a controlling stake in the Company in July 2012, with its capital value being appreciated more than 30% to HK\$1,494.2 million as at 31 December 2014 and annualized rental income being increased more than 12% to HK\$85.8 million in 2014.

The Hong Kong economy is predicted to maintain a moderate growth in 2015 with strong fundamentals of a low unemployment rate and a persistent low interest rate environment caused by the monetary easing policy adopted by central banks around the world. Against this backdrop, the Group is optimistic that the Property would continue its satisfactory performance in 2015 under the diligent efforts from the management team.

The development of the TW6 Project has been progressing on schedule. It will take some time for the project to turn into a profit engine to the Group, as the project is anticipated to be completed in 2018. The project being well located at the waterfront with close proximity to the Tsuen Wan West MTR Station is expected to arouse lots of market attention when it is launched for presale at an appropriate time depending on market conditions and timing of completion of the project.

Apart from investing in these two projects, the Board will keep evaluating any property acquisition opportunities available to the Group from time to time with a view of materializing such opportunities, if viable, to the benefit of the Company and its shareholders as a whole.

Management Discussion and Analysis *(continued)*

FINAL DIVIDEND

The Directors recommend the payment of a final dividend of HK\$0.03 per share (2013: HK\$0.03 per share). Subject to the passing of the relevant resolution at the Annual General Meeting of the Company to be held on 22 May 2015 (the “2015 AGM”), the final dividend will be payable to the shareholders on or about 9 June 2015.

On behalf of the Board

Zhang Xu

Director

Hong Kong, 10 March 2015

Report of the Directors

The Directors have pleasure in submitting their report and the audited financial statements for the year ended 31 December 2014.

PRINCIPAL ACTIVITIES

The principal activity of the Company is investment holding. The names, particulars and principal activities of its subsidiaries are set out on page 72.

RESULTS AND APPROPRIATIONS

The results of the Group for the year are set out in the consolidated statement of comprehensive income on page 29.

During the board meeting on 10 March 2015, the Directors recommended a final dividend for the year ended 31 December 2014 of HK\$0.03 per share totalling HK\$7,791,000 (2013: HK\$0.03 per share), which will be payable on or about 9 June 2015 if approved by the shareholders at the 2015 AGM.

PRE-EMPTIVE RIGHTS

No pre-emptive rights exist in the Cayman Islands being the jurisdiction in which the Company was incorporated.

SHARE CAPITAL

There was no movement in the share capital of the Company during the year.

RESERVES

Movements in the reserves of the Group and the Company during the year are set out in the consolidated statement of changes in equity on page 32 and note 22 to the financial statements respectively.

DISTRIBUTABLE RESERVES

Total distributable reserves of the Company, as represented by the retained profits of the Company, amounted to HK\$352,443,000 as at 31 December 2014.

PLANT AND EQUIPMENT AND INVESTMENT PROPERTIES

Movements in plant and equipment and investment properties of the Group during the year are set out in notes 13 and 14 to the financial statements respectively.

Particulars of the properties held by the Group as at 31 December 2014 are set out on page 73.

MANAGEMENT CONTRACTS

On 19 July 2013, the Group entered into an agreement with Vanke HK relating to the sharing of administrative services on a cost basis for a period of three years commencing from 1 January 2013, which is terminable by either party on giving no less than one month's notice. Total fees payable by the Group for such services amounted to HK\$1,747,000 for the year (2013: HK\$4,390,000).

Report of the Directors *(continued)*

DIRECTORS

The Directors during the year and up to the date of this report were:

Executive Directors

Zhang Xu

Que Dong Wu

Non-Executive Directors

Wang Wen Jin

Chan Chi Yu

Independent Non-Executive Directors

Chan Wai Hei, William

Chung Wai Sum, Patrick

Shium Soon Kong

Mr. Wang Wen Jin and Mr. Chan Chi Yu retired pursuant to Article 99 of the Company's Articles of Association and were re-elected as directors of the Company at the annual general meeting of the Company held on 22 May 2014 (the "2014 AGM").

Ms. Que Dong Wu and Mr. Chan Wai Hei, William retired pursuant to Article 116 of the Company's Articles of Association and were re-elected as directors of the Company at the 2014 AGM.

Subsequent to the year end date, Mr. Wang Wen Jin tendered his resignation as a Non-Executive Director with effect from 11 March 2015 owing to his other work commitments.

Pursuant to Article 116 of the Company's Articles of Association, Mr. Zhang Xu and Mr. Chung Wai Sum, Patrick will retire by rotation at the 2015 AGM. Mr. Zhang Xu, being eligible, offers himself for re-election. Mr. Chung Wai Sum, Patrick, owing to his desire to devote more time to his personal endeavours, does not offer himself for re-election.

None of the Directors has a service contract with the Company which is not terminable by the Company within one year without payment of compensation (other than statutory compensation).

BIOGRAPHICAL DETAILS OF DIRECTORS AND SENIOR MANAGEMENT

Brief biographical details of Directors and senior management of the Group are set out on pages 3 and 4.

Report of the Directors *(continued)*

DIRECTORS' INTERESTS IN EQUITY OR DEBT SECURITIES

As at 31 December 2014, the interests or short positions of the Directors and the chief executive of the Company in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO as recorded in the register kept under section 352 of the SFO, or as otherwise notified to the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange") pursuant to the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") were as follows:

(a) Interests in the Company

Name of Director	Number of ordinary shares held				Total interests	Percentage of issued share capital
	Interests held as beneficial owner	Interests held by spouse	Interests held by controlled corporations	Other interests		
Chung Wai Sum, Patrick	200,000	–	–	–	200,000	0.08%

Note:

- The total number of ordinary shares of the Company in issue as at 31 December 2014 was 259,685,288.

(b) Interests in an associated corporation, China Vanke

Name of Director	Type of shares	Number of ordinary shares held					Number of underlying shares held under equity derivatives (Note 1)	Total Interests	Percentage of issued share capital (Note 2)
		Interests held as beneficial owner	Interests held by spouse	Interests held by controlled corporations	Other interests				
Zhang Xu	A shares	679,039	–	–	–	450,000	1,129,039	0.01%	
Que Dong Wu	A shares	1,350,700	–	–	–	–	1,350,700	0.01%	
Wang Wen Jin	A shares	1,923,591	–	–	–	1,320,000	3,243,591	0.03%	
Chan Chi Yu	A shares	728,000	–	–	–	–	728,000	0.007%	
	H shares	–	–	500,203	–	–	500,203	0.04%	

Notes:

- These represented interests in shares options granted by China Vanke to its directors and employees as beneficial owners, details of which are set out in the sub-section (c) headed "Underlying shares in China Vanke".
- The total number of ordinary A shares of China Vanke in issue as at 31 December 2014 was 9,722,551,774, and the total number of ordinary H shares of China Vanke in issue as at 31 December 2014 was 1,314,955,468. The percentage of issued share capital shown above is calculated based on the number of issued shares in the relevant class alone, without taking into account the issued share capital of the other classes.

Report of the Directors *(continued)*

DIRECTORS' INTERESTS IN EQUITY OR DEBT SECURITIES *(continued)*

(c) Underlying shares in China Vanke

Pursuant to a share option scheme of China Vanke adopted on 25 April 2011 (the "China Vanke Share Option Scheme"), senior management and key staff of China Vanke and its subsidiaries (the "China Vanke Group") were granted options at nil consideration to subscribe for an aggregate of 110,000,000 A shares of China Vanke. Each option gives the holder the right to subscribe for one A share of China Vanke.

Details of the outstanding options granted to the Directors under the China Vanke Share Option Scheme are as follows:

Name of Director	Exercise period	Exercise price	Number of
			entitled shares as at 31/12/2014
		RMB	
Zhang Xu	1 May 2013 to 24 April 2015	8.07	225,000
	1 May 2014 to 24 April 2016	8.07	<u>225,000</u>
			<u>450,000</u>
Wang Wen Jin	1 May 2013 to 24 April 2015	8.07	660,000
	1 May 2014 to 24 April 2016	8.07	<u>660,000</u>
			<u>1,320,000</u>

All the interests in the shares disclosed under this section represent long position in the shares of the Company or its associated corporations. Save as disclosed herein, as at 31 December 2014, none of the Directors or the chief executive of the Company had any interests or short positions in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO) which was required to be recorded in the register kept by the Company under section 352 of the SFO or which was required to be notified to the Company and the Stock Exchange pursuant to the Model Code.

Report of the Directors *(continued)*

DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Pursuant to a business partnership scheme adopted by China Vanke in 2014, certain employees of the China Vanke Group have been admitted as business partners entrusting part of their bonuses into a collective account for investment management by Shenzhen Yang'an Financial Advisory Limited, including the introduction of leveraged finance for investment. All business partners in the scheme have undertaken that the collective bonus and derivative assets will be centralized under closed-end management, without any payment to specific individuals, before the release of the contingent obligation requiring the return of the collective bonus to China Vanke, and before the payment of principal and interest of loans. Details of the scheme rules are set out in a letter of authorization and undertaking executed by all business partners. Mr. Zhang Xu, Ms. Que Dong Wu and Mr. Wang Wen Jin are beneficiaries in the scheme.

Save for the above and the China Vanke Share Option Scheme, at no time during the year was the Company or any of its subsidiaries or the Company's holding company or a subsidiary of the Company's holding company a party to any arrangements to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate.

The Company did not have any share option scheme in force during the year.

SUBSTANTIAL SHAREHOLDERS

Apart from the interests or short positions of the Directors and the chief executive of the Company in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) as disclosed in the section "Directors' Interests in Equity or Debt Securities", the register kept under section 336 of the SFO shows that as at 31 December 2014 the Company has been notified of the following interests or short positions in the shares of the Company:

Name of substantial shareholder	Long position/ short position	Capacity of interest	Total number of shares in which the shareholder is interested	Percentage of shareholding
China Vanke (Note 1)	Long position	Held by controlled corporations	194,763,966	75.0%
CITIC Securities Company Limited (Note 2)	Long position	Held by controlled corporations	23,427,000	9.02%

Notes:

- As recorded in the Company's register to be kept in accordance with section 336 of the SFO (the "Register"), the 194,763,966 shares are held by China Vanke through Wkland Investments, which is an indirect wholly-owned subsidiary of China Vanke. Wkland Investments is a direct wholly-owned subsidiary of Wkland Limited. Wkland Limited is a direct wholly-owned subsidiary of Vanke HK. Vanke HK is a direct wholly-owned subsidiary of Shanghai Vanke Real Estate Company Limited. Shanghai Vanke Real Estate Company Limited is a direct wholly-owned subsidiary of Shanghai Vanke Investment and Management Company Limited. Shanghai Vanke Investment and Management Company Limited is a direct wholly-owned subsidiary of China Vanke.
- As recorded in the Register, the 23,427,000 shares are held by CSI Capital Management Limited, which is a direct wholly-owned subsidiary of CITIC Securities International Company Limited, which in turn is a direct wholly-owned subsidiary of CITIC Securities Company Limited.

Report of the Directors *(continued)*

SUFFICIENCY OF PUBLIC FLOAT

Based on the information that is publicly available and within the knowledge of the Directors, the Company maintained the percentage prescribed under the Listing Rules of the Company's shares in public hands as at the latest practicable date prior to the issue of this Annual Report.

DIRECTORS' INTERESTS IN CONTRACTS

As disclosed in the section "Management Contracts", the Group entered into a contract with Vanke HK in relation to the sharing of administrative services on a cost basis. The Company is an indirect 75% owned subsidiary of Vanke HK, which in turn is an indirect wholly-owned subsidiary of China Vanke. Mr. Zhang Xu, Ms. Que Dong Wu and Mr. Wang Wen Jin are directors of Vanke HK and each of them is an executive of and beneficially interested in the issued shares and underlying shares of China Vanke. Mr. Chan Chi Yu is a consultant of and is beneficially interested in the issued shares of China Vanke.

Save as disclosed above, no contracts of significance in relation to the Group's businesses to which the Company or any of its subsidiaries or the Company's holding company or a subsidiary of the Company's holding company was a party and in which a Director had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year.

DIRECTORS' INTERESTS IN COMPETING BUSINESSES

Set out below is information disclosed pursuant to Rule 8.10(2) of the Listing Rules.

- (a) The following Directors are also directors and/or officers of China Vanke as set out in the table below.

Name of Director	Position held in China Vanke
Zhang Xu	Executive Vice President and Chief Operating Officer
Que Dong Wu	Vice President and Managing Director of the Hong Kong Division
Wang Wen Jin	Executive Director, Executive Vice President and Chief Financial Officer
Chan Chi Yu	Consultant

The Group is principally engaged in property development and investment businesses in Hong Kong. Vanke HK and its subsidiaries (excluding the Group) are also involved in property business in Hong Kong. As a result, this may constitute competing business between the two groups.

Vanke HK is an indirect wholly-owned subsidiary of China Vanke. Mr. Zhang Xu, Ms. Que Dong Wu and Mr. Wang Wen Jin, all being executives of China Vanke, are common directors of the Company and Vanke HK. Mr. Chan Chi Yu is a consultant of China Vanke. Mr. Zhang Xu, Ms. Que Dong Wu and Mr. Wang Wen Jin have beneficial interests in the issued shares and underlying shares of China Vanke whereas Mr. Chan Chi Yu has beneficial interests in the issued shares of China Vanke.

Mr. Chan Wai Hei, William, Mr. Chung Wai Sum, Patrick and Mr. Shium Soon Kong, the Independent Non-Executive Directors, do not participate in the routine business of Vanke HK. The Independent Non-Executive Directors, with the assistance of the Chief Financial Officer and Company Secretary of the Company, exercise due care and skills in ensuring that the Group is capable of carrying on its business at arm's length and independently from Vanke HK.

Save as disclosed above, the Directors did not aware of any other business of China Vanke which competes or is likely to compete, either directly or indirectly, with the Group's business.

Report of the Directors *(continued)*

DISCLOSURE PURSUANT TO RULE 13.21 OF THE LISTING RULES

On 28 December 2012, WK Property Financial Limited as borrower and a bank as lender entered into a facility agreement (the "Facility Agreement") pursuant to which a term and revolving loan facility of up to an aggregate amount of HK\$600 million (the "Facility") with a final maturity date falling three years after the date of the Facility Agreement has been provided by the bank for the purpose of financing the general working capital requirements of any members of the Group. Pursuant to a guarantee executed by the Company in favor of the bank for its provision of the Facility, the Company has covenanted that Vanke HK shall own at least 51% of beneficial interest in the issued share capital of Future Best Developments Limited ("Future Best") throughout the life of the Facility. Future Best is a wholly-owned subsidiary of the Company and holds the entire issued share capital of WK Property Financial Limited. Failure to comply with this covenant will result in an event of default under the Facility Agreement.

DISCLOSURE PURSUANT TO RULE 13.22 OF THE LISTING RULES

As at 31 December 2014, the aggregate of amount of financial assistance provided by the Group to Ultimate Vantage, an affiliated company of the Company as defined under the Listing Rules, by way of shareholder's loans and guarantees given for facilities granted to Ultimate Vantage amounted to HK\$1,386 million, which exceeded 8% under the assets ratio as defined under Rule 14.07(1) of the Listing Rules.

Details of the relevant advances to Ultimate Vantage as at 31 December 2014 are as follows:

	HK\$ million
Amount due from Ultimate Vantage — non-current portion	405 (a)
Amount due from Ultimate Vantage — current portion	21 (b)
Guarantee for loan facilities of Ultimate Vantage	960 (c)
Total	<u>1,386</u>

Notes:

- (a) *The balance is unsecured, interest-bearing at Hong Kong Interbank Offer Rate ("HIBOR") plus 2.2% per annum, has no fixed terms of repayment, and is expected to be recovered after one year.*
- (b) *The balance is unsecured, interest-bearing at HIBOR plus 2.2% per annum and is expected to be recovered within one year.*
- (c) *The loan facilities are secured by, inter alia, guarantees provided by the Company and the other joint venture partner on a several basis and in proportion to their respective shareholding interest in Ultimate Vantage. The loan facilities carry interest at normal commercial rate agreed after arm's length negotiations with the lenders concerned. The final maturity date of the loan facilities is the earlier of 29 June 2019 or the date falling six months after the issuance of the certificate of compliance in respect of the property development project undertaken by Ultimate Vantage.*

Report of the Directors *(continued)*

The balance sheet of Ultimate Vantage as at 31 December 2014 and the Group's attributable interest therein are set out below.

	Balance sheet of the affiliated company	Group's attributable interest
	HK\$ million	HK\$ million
Current assets	3,866	773
Loans due to shareholders — current portion	(105)	(21)
Other current liabilities	(2)	(1)
Loans due to shareholders — non-current portion	(2,088)	(405)
Other non-current liabilities	(1,654)	(331)
Net assets	17	3

PURCHASE, SALE OR REDEMPTION OF SHARES

Neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company's shares during the year.

MAJOR CUSTOMERS AND SUPPLIERS

During the year, 94% of the aggregate amount of the purchases were attributable to the Group's five largest suppliers, with the largest one accounting for 75% of the Group's total purchases. The aggregate amount of turnover attributable to the Group's five largest customers was less than 30% of total turnover of the Group.

None of the Directors, their associates or any shareholder (which to the knowledge of the Directors owns more than 5% of the Company's issued share capital) has any interest in the Group's five largest suppliers.

FIVE-YEAR FINANCIAL SUMMARY

A summary of the results and of the assets and liabilities of the Group for the last five financial years is set out on page 74 of this Annual Report.

AUDITOR

The financial statements have been audited by KPMG who retire and, being eligible, offer themselves for re-appointment. A resolution for the re-appointment of KPMG as auditor of the Company is to be proposed at the 2015 AGM.

On behalf of the Board

Zhang Xu

Director

Hong Kong, 10 March 2015

Corporate Governance Report

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Company has complied with the code provisions set out in the Corporate Governance Code (the “CG Code”) contained in Appendix 14 of the Listing Rules during the year ended 31 December 2014, except for the following deviations:

Code provision A.2.1

Code provision A.2.1 stipulates that the roles of chairman and chief executive should be separate and should not be performed by the same individual. The division of responsibilities between the chairman and the chief executive should be clearly established and set out in writing.

The Company has not appointed Chairman and Chief Executive since 1 September 2012. All duties of chairman and chief executive under code provisions A.2.2 to A.2.9 are shared between Mr. Zhang Xu and Ms. Que Dong Wu, the Executive Directors.

The Board of Directors of the Company (the “Board”) considers that the current arrangement is adequate in view of the size and complexity of the Group’s operations. The Board will consider appointing Chairman and Chief Executive at an appropriate stage when the Group has increased the size of operation.

Code provision A.2.7

Code provision A.2.7 stipulates that the chairman should at least annually hold meetings with the non-executive directors (including independent non-executive directors) without the executive directors present.

As the Company has not appointed Chairman of the Board, this code provision is not applicable to the Company.

Code provision F.1.3

Code provision F.1.3 stipulates that the company secretary should report to the board chairman and/or the chief executive.

During the year, the Company Secretary reported to the Executive Directors, as there was no Chairman or Chief Executive.

COMPLIANCE WITH THE MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS

The Company has adopted the Model Code as its own code of conduct regarding Directors’ securities transactions. Having made specific enquiries to the Directors, all the Directors confirmed that they had complied with the required standard set out in the Model Code during the year ended 31 December 2014. The Company has also established written guidelines on no less exacting terms than the Model Code for relevant employees (as such term is defined in the CG Code) in respect of their dealings in the securities of the Company.

Corporate Governance Report *(continued)*

THE BOARD

The Board is responsible for determining the overall strategies and policies and approving the business plan of the Group, and ensuring the Group's business operations are properly planned, authorised, undertaken and monitored. The implementation of strategies and policies and day-to-day operations of the Group's business are delegated to the management led by the Executive Directors. All policy matters of the Group, material transactions or transactions where there is a conflict of interest are reserved for the Board's decision. The principal functions of the Board are:

- to determine the overall objectives, strategies, policies and business plan of the Group;
- to monitor and control operating and financial performance;
- to approve major funding, investment and divestment proposals;
- to oversee the processes for evaluating the adequacy of internal controls, risk management, financial reporting and compliance;
- to approve the nominations of directors and appointment of key personnel; and
- to assume responsibility for corporate governance.

The corporate governance duties undertaken by the Board include:

- to develop and review the Company's policies and practices on corporate governance;
- to review and monitor the training record and continuous professional development of the Directors and senior management;
- to review and monitor the Company's policies and practices in compliance with legal and regulatory requirements;
- to develop, review and monitor the code of conduct and compliance manual (if any) applicable to employees and the Directors; and
- to review the Company's compliance with the CG Code and disclosure in the Corporate Governance Report.

Board Composition: The Board as now constituted comprises two Executive Directors, two Non-Executive Directors and three Independent Non-Executive Directors. The names and biographical details of the Directors, and the relationship (if any) among them, are set out on pages 3 and 4 of this Annual Report.

In accordance with rule 3.13 of the Listing Rules, each of the Independent Non-Executive Directors had confirmed his independence with the Stock Exchange and has provided an annual confirmation of his independence to the Company. Based on the Nomination Committee's assessment, the Board considers that all the existing Independent Non-Executive Directors are independent.

Board Meetings: Regular meetings are scheduled in advance to facilitate the maximum attendance. Four board meetings were held during the year ended 31 December 2014 and the attendance of each Director is set out in the section "Attendance at Meetings" of this report. Another board meeting was held on 10 March 2015 for the purpose of, amongst other things, approving the Group's audited financial statements and announcement of results and recommending a final dividend for the year ended 31 December 2014.

NON-EXECUTIVE DIRECTORS

The Non-Executive Directors were re-appointed by the Company in July 2013 for a term of two years, which appointment may be terminated by either side on no less than one month's notice. In accordance with the Company's Articles of Association, the Non-Executive Directors submitted their candidacy for re-election by the shareholders at the 2014 AGM, the first general meeting of the Company after their re-appointment.

The Independent Non-Executive Directors were appointed by the Company in September 2012 for a term of three years, which appointment may be terminated by either side on no less than one month's notice. In accordance with the Company's Articles of Association, they are subject to retirement by rotation together with the other Directors at least once every three years. Mr. Chan Wai Hei, William retired and was re-elected by the shareholders at the 2014 AGM.

Corporate Governance Report *(continued)*

INDUCTION, UPDATES AND TRAINING

Each newly appointed Director will be given an induction regarding the businesses and operation of the Group as well as their duties and responsibilities under the relevant rules and regulations. Monthly updates are provided to the Directors for the purpose of giving them a balanced and understandable assessment of the Group's performance, position and prospects.

Directors are encouraged to participate in continuing professional development to develop and refresh their knowledge and skills. Each Director is required to submit his/her training record to the Company on an annual basis. During the year, the Company provided an in-house training seminar to the Directors in respect of the new Hong Kong Companies Ordinance (Cap. 622) and notifiable and connected transactions requirements under the Listing Rules. A summary of training record received from the Directors for the year ended 31 December 2014 is set out as follows:

Name of Director	Reading materials and/or updates relating to corporate governance and businesses of the Group	Attending training courses, seminars and/or forums	Receiving briefings from the Chief Financial Officer and the Company Secretary and/or other executives
Executive Directors			
Zhang Xu	✓	✓	✓
Que Dong Wu	✓	✓	✓
Non-Executive Directors			
Wang Wen Jin	✓	✓	✓
Chan Chi Yu	✓	✓	✓
Independent Non-Executive Directors			
Chan Wai Hei, William	✓	✓	✓
Chung Wai Sum, Patrick	✓	✓	✓
Shium Soon Kong	✓	✓	✓

Corporate Governance Report *(continued)*

REMUNERATION OF DIRECTORS

Details of the remuneration of Directors are set out in note 8 to the financial statements.

Principles of Remuneration Policy:

The major principles of the Group's remuneration policy are:

- no individual is involved in determining his/her own remuneration;
- remuneration should align with those offered for comparable position by comparable companies of similar size and business scope in the market; and
- remuneration should reflect work complexity, time commitment, responsibility and performance (both financial and qualitative) with a view to attracting, motivating and retaining high performers.

Remuneration of Executive Directors: Each of the Executive Directors received a fee of HK\$200,000 per annum for being a director of the Company. No other remuneration is payable to the Executive Directors for the time being.

Remuneration of Non-Executive Directors, including the Independent Non-Executive Directors: Each of the Non-Executive Directors received a fee of HK\$150,000 per annum for being a director of the Company. All Non-Executive Directors, other than Mr. Wang Wen Jin, are entitled to an allowance of HK\$10,000 for attending each meeting. No other remuneration is payable to the Non-Executive Directors for the time being.

Remuneration Committee: The Company established a Remuneration Committee with written terms of reference on 1 April 2005. The current committee is chaired by Mr. Shium Soon Kong, an Independent Non-Executive Director and comprising a majority of the Independent Non-Executive Directors. The other members of the committee are Mr. Chan Wai Hei, William, an Independent Non-Executive Director, and Ms. Que Dong Wu, an Executive Director.

The principal duties and functions of the Remuneration Committee are:

- to make recommendations to the Board regarding the Company's policy and structure for all remuneration of Directors and senior management and on the establishment of a formal and transparent procedure for developing policy on such remuneration;
- to determine the specific remuneration packages of all Executive Directors and senior management;
- to make recommendations to the Board of the remuneration of Non-Executive Directors; and
- to review and approve performance-based remuneration by reference to corporate goals and objectives resolved by the Board from time to time.

The latest terms of references of the Remuneration Committee are posted on the websites of the Company and the Stock Exchange.

The Remuneration Committee held one meeting in February 2014:

- to review the Company's policy and structure for all Directors' and senior management's remuneration; and
- to determine the specific remuneration packages of all Directors and senior management for the year ended 31 December 2014.

The attendance of each member of the Remuneration Committee at the meeting is set out in the section "Attendance at Meetings" of this report.

Corporate Governance Report *(continued)*

NOMINATION OF DIRECTORS

The Board, through the Nomination Committee, reviews its structure, size, composition and diversity from time to time to ensure that it has the balance of skills and experience and independent element appropriate for the requirement of the Group's businesses. Pursuant to the Company's Articles of Association, all Directors newly appointed by the Board shall hold office until the next annual general meeting. They shall then be eligible for re-election and thereafter subject to retirement by rotation at least once in every three years.

Nomination Committee: The Company established a Nomination Committee with written terms of reference on 29 March 2007. The current committee is chaired by Mr. Chung Wai Sum, Patrick, an Independent Non-Executive Director, and comprising a majority of the Independent Non-Executive Directors. The other members of the committee are Mr. Shium Soon Kong, an Independent Non-Executive Director, and Mr. Zhang Xu, an Executive Director.

The principal duties and functions of the Nomination Committee are:

- to review the structure, size, composition and diversity of the Board and make recommendations to the Board regarding any proposed changes as and when necessary;
- to identify and nominate qualified individuals to the Board for appointment as additional Directors or to fill Board vacancies as and when they arise;
- to assess the independence of Independent Non-Executive Directors;
- to make recommendations to the Board on relevant matters relating to the appointment or re-appointment of Directors and succession planning for Directors;
- to review the board diversity policy of the Board (the "Board Diversity Policy") and make disclosure of its review results in this report; and
- to conform to any requirement or direction that may from time to time be prescribed by the Board or contained in the constitution of the Company or imposed by the Listing Rules or any applicable law or regulation.

The latest terms of reference of the Nomination Committee are posted on the websites of the Company and the Stock Exchange.

The Nomination Committee held one meeting in February 2014:

- to review the structure, size, composition and diversity of the Board;
- to assess the independence of Independent Non-Executive Directors;
- to recommend to the Board the re-appointment of retiring Directors at the 2014 AGM; and
- to review the disclosure of the Board Diversity Policy in the corporate governance report.

The attendance of each member of the Nomination Committee at the meeting is set out in the section "Attendance at Meetings" of this report.

The Company adopted the Board Diversity Policy on 17 December 2013 which sets out the approach to achieve diversity on the Board. The policy is summarized as follows:

- in reviewing the Board's composition, the Nomination Committee will consider a number of aspects including skills, regional and industry experience, background, race, gender and other qualities of Directors and take into account such differences in determining the optimum composition of the Board;
- in identifying qualified individuals to become Board members, nomination of the individuals for Board approval will be made by the Nomination Committee based on merit while taking into account diversity (including gender diversity); and
- the Nomination Committee will discuss and agree annually measurable objectives for implementing diversity on the Board and recommend them to the Board for adoption.

Corporate Governance Report *(continued)*

NOMINATION OF DIRECTORS *(continued)*

Having considered the business needs of the Company, the Nomination Committee considers that the current Board is sufficiently diversified in terms of its skills, experience, knowledge, expertise, culture, independence, age and gender.

In view of the pending retirement of Mr. Chung Wai Sum, Patrick as an Independent Non-Executive Director upon conclusion of the 2015 AGM, the Nomination Committee will search for an appropriate candidate by reference to the board diversity criteria to fill up the vacancies in the Board and board committees following the retirement of Mr. Chung.

Mr. Wang Wen Jin will resign as a Non-Executive Director with effect from 11 March 2015. Given his accounting expertise and experience in the property industry in the Mainland China can be covered by the other Directors, the Nomination Committee considers that a replacement in the Board will not be required. Mr. Chan Chi Yu will be appointed as a member of the Audit Committee filling up the vacancy in the committee following the resignation of Mr. Wang.

Any shareholder who wishes to nominate any person for election as a director at the Company's general meeting may make a written submission to the Company at its principal place of business in Hong Kong containing such information as may be required within the period commencing no earlier than the day after the despatch of the notice of the meeting and ending no later than seven days prior to the date of such meeting. The Nomination Committee will consider the suitability of the candidate on the basis of qualifications, experience and background. Details of the nomination procedures are available on the Company's website.

ACCOUNTABILITY AND AUDIT

Financial Reporting: The Directors acknowledge their responsibilities for the preparation of financial statements which give a true and fair view, and to ensure that appropriate accounting policies are selected and applied consistently. The Directors are not aware of any material uncertainties relating to events or conditions that may cast significant doubt upon the Company's ability to continue as a going concern.

The external auditor of the Company has included a statement of its reporting responsibilities on the Group's financial statements in its Independent Auditor's Report on page 28 of this Annual Report.

Internal Control: The Board is responsible for maintaining sound and effective internal controls to safeguard the Group's assets. Procedures have been designed to provide reasonable assurance regarding risk management and the achievement of objectives in the following categories:

- effectiveness and efficiency of operations;
- reliability of the financial reporting; and
- compliance with applicable laws and regulations.

The Audit Committee commissions an audit firm to carry out a yearly review of the Group's existing system of internal control and the Company's compliance with the CG Code.

Based on the review carried out by the audit firm as well as the findings from KPMG in the course of the year end audit, the Board is satisfied that the Group has maintained sound and effective internal controls during the year ended 31 December 2014.

Corporate Governance Report *(continued)*

ACCOUNTABILITY AND AUDIT *(continued)*

Audit Committee: The Company established an Audit Committee with written terms of reference on 17 December 1998. The current committee is chaired by Mr. Chan Wai Hei, William, an Independent Non-Executive Director, and comprising Non-Executive Directors and Independent Non-Executive Directors only. The other members of the committee are Mr. Chung Wai Sum, Patrick, an Independent Non-Executive Director, and Mr. Wang Wen Jin, a Non-Executive Director.

The principal duties and functions of the Audit Committee are:

- to recommend to the Board the appointment, re-appointment and removal of the external auditor, to approve the remuneration and to assess the independence of the external auditor;
- to review the Group's interim and annual financial statements;
- to oversee the Group's financial reporting system and internal control procedures; and
- to discuss issues arising from the audits and any matters raised by the external auditor.

The latest terms of reference of the Audit Committee are posted on the websites of the Company and the Stock Exchange.

The Audit Committee held three meetings during the year ended 31 December 2014:

- to review the half-yearly and annual results of the Group with management and the external auditor;
- to review the accounting policies and practices adopted by the Group;
- to develop policies and practices of the Company on corporate governance and make recommendations to the Board;
- to recommend to the Board the re-appointment of KPMG as the external auditor;
- to consider the independence and remuneration of the external auditor;
- to discuss the external auditor's audit plan and findings;
- to review the yearly report on the Group's system of internal control and compliance with the CG Code; and
- to assess the effectiveness of the system of internal control of the Group.

The attendance of each member of the Audit Committee at the meetings is set out in the section "Attendance at Meetings" of this report.

AUDITORS' REMUNERATION

Remuneration in respect of audit and non-audit services provided by KPMG during the year ended 31 December 2014 is analysed as follows:

Services rendered:	Remuneration
	HK\$'000
Audit services	580
Non-audit services	478

Corporate Governance Report *(continued)*

COMPANY SECRETARY

Mr. Luk Chi Chung, Peter is the Chief Financial Officer and Company Secretary of the Company. He is a full-time employee of the Group and has day-to-day knowledge of the Group's affairs. Mr. Luk reports to the Executive Directors, as the Company has no Chairman or Chief Executive for the time being. All Directors have access to the advice and services of the Chief Financial Officer and Company Secretary to ensure that the board procedures, all applicable rules and regulations to the Group are being followed.

Mr. Luk confirmed that he had taken no less than 15 hours of relevant professional training during the year ended 31 December 2014.

COMMUNICATION WITH SHAREHOLDERS

The Company adopted a shareholder communication policy on 28 March 2012 to promote effective communication of the Company with its shareholders. Information relating to the Group is mainly disseminated to the shareholders through publication of notices, announcements and circulars at the websites of the Company and the Stock Exchange and despatch of interim reports, annual reports and circulars to the shareholders. Annual general meetings and other general meetings are held in compliance with the Listing Rules' and legal requirements to provide a forum for shareholders to exchange their views with the Board. Directors will be present at the meeting to answer questions from shareholders.

In May 2014, the 2014 AGM was held for the shareholders to consider and approve the results of the Group for the year ended 31 December 2013, the payment of a final dividend for the year ended 31 December 2013, the re-appointment of the external auditor and the retiring Directors, the granting of a share issue mandate and a share repurchase mandate to the Board and the proposed amendments to the Memorandum and Articles of Association of the Company (the "M&A").

The attendance of each Director at the general meeting is set out in the section "Attendance at Meetings" of this report.

SHAREHOLDERS' RIGHTS

Convening of Extraordinary General Meeting ("EGM") on requisition by shareholders

Under Article 72 of the Company's Articles of Association, general meetings could be convened by such requisitionists, as provided by Section 566 of the Hong Kong Companies Ordinance (Cap. 622 of the Laws of Hong Kong) (the "Hong Kong Companies Ordinance"). In accordance with Section 566 of the Hong Kong Companies Ordinance, shareholder(s) holding at the date of the deposit of the requisition not less than one-twentieth of such of the paid-up capital of the Company which as at the date of the deposit carries the right of voting at general meetings of the Company, may require the Directors to convene an EGM. The written requisition must state the objects of the meeting and must be signed by the shareholder(s) concerned and deposited at the registered office of the Company. The requisition may consist of several documents in like form, each signed by one or more of the shareholders concerned. If the Directors do not within 21 days from the date of the deposit of the requisition proceed duly to convene an EGM for a day not more than 28 days after the date on which the notice convening the EGM is given, the shareholder(s) concerned, or any of them representing more than one-half of the total voting rights of all of them, may themselves convene an EGM, provided that the EGM so convened shall not be held after the expiration of three months from the said date. The EGM convened by shareholders shall be convened in the same manner, as nearly as possible, as that in which general meetings are to be convened by the Directors.

Corporate Governance Report *(continued)*

SHAREHOLDERS' RIGHTS *(continued)*

Procedures for directing shareholders' enquiries to the Board

Shareholders may at any time send their enquiries and concerns in writing to the Board, whose contact details are as follows:

The Board of Directors
Vanke Property (Overseas) Limited
55th Floor, Bank of China Tower
1 Garden Road
Central
Hong Kong
Email: vkoverseas.cs@vanke.com
Fax: (852) 2328 8097

The Board and/or relevant board committees of the Company will consider the enquiries and concerns raised by the shareholders and reply as appropriate.

Procedures for putting forward proposals at general meetings by shareholders

A shareholder who wishes to propose a resolution must requisition the convening of a general meeting in accordance with Article 72 of the Company's Articles of Association. The written requisition must be signed by the shareholder(s) concerned and deposited at the registered office of the Company.

Without prejudice to the foregoing, any shareholder who wishes to nominate any person for election as a director at the Company's general meeting shall make a written submission to the Company at its principal place of business in Hong Kong containing such information as may be required within the period commencing no earlier than the day after the despatch of the notice of the meeting and ending no later than seven days prior to the date of such meeting. The Nomination Committee will consider the suitability of the candidate on the basis of qualifications, experience and background.

AMENDMENT OF THE COMPANY'S CONSTITUTIONAL DOCUMENTS

At the 2014 AGM, the shareholders of the Company approved the proposed amendments to the M&A in order to bring the relevant provisions in the Company's Articles of Association which made reference to the predecessor Hong Kong Companies Ordinance (Cap. 32 of the Laws of Hong Kong) in line with the new Hong Kong Companies Ordinance (Cap. 622 of the Laws of Hong Kong) and the adoption of a new set of M&A incorporating the proposed amendments.

The new M&A has been posted on the websites of the Company and the Stock Exchange.

Corporate Governance Report *(continued)*

ATTENDANCE AT MEETINGS

The attendance of individual Directors at the Board and Committee Meetings held during the year ended 31 December 2014 is set out below.

Name of Director	Board Meetings	Remuneration Committee Meeting	Nomination Committee Meeting	Audit Committee Meetings
Executive Directors				
Zhang Xu	4/4	–	1/1	–
Que Dong Wu	4/4	1/1	–	–
Non-Executive Directors				
Wang Wen Jin	4/4	–	–	3/3
Chan Chi Yu	4/4	–	–	–
Independent Non-Executive Directors				
Chan Wai Hei, William	4/4	1/1	–	3/3
Chung Wai Sum, Patrick	4/4	–	1/1	3/3
Shium Soon Kong	4/4	1/1	1/1	–

The attendance of individual Directors at the General Meeting held during the year ended 31 December 2014 is set out below.

Name of Director	2014 AGM
Executive Directors	
Zhang Xu	✓
Que Dong Wu	✓
Non-Executive Directors	
Wang Wen Jin	✓
Chan Chi Yu	✓
Independent Non-Executive Directors	
Chan Wai Hei, William	✓
Chung Wai Sum, Patrick	✓
Shium Soon Kong	✓

Independent Auditor's Report



Independent auditor's report to the shareholders of Vanke Property (Overseas) Limited

(Incorporated in the Cayman Islands with limited liability)

We have audited the consolidated financial statements of Vanke Property (Overseas) Limited (the "Company") and its subsidiaries (together the "Group") set out on pages 29 to 73, which comprise the consolidated and company balance sheets as at 31 December 2014, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated cash flow statement for the year then ended and a summary of significant accounting policies and other explanatory information.

DIRECTORS' RESPONSIBILITY FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with Hong Kong Financial Reporting Standards issued by the Hong Kong Institute of Certified Public Accountants and the disclosure requirements of the Hong Kong Companies Ordinance and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. This report is made solely to you, as a body, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report.

We conducted our audit in accordance with Hong Kong Standards on Auditing issued by the Hong Kong Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the consolidated financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the consolidated financial statements give a true and fair view of the state of affairs of the Company and of the Group as at 31 December 2014 and of the Group's profit and cash flows for the year then ended in accordance with Hong Kong Financial Reporting Standards and have been properly prepared in accordance with the disclosure requirements of the Hong Kong Companies Ordinance.

KPMG

Certified Public Accountants

8th Floor, Prince's Building
10 Chater Road
Central, Hong Kong

10 March 2015

Consolidated Statement of Comprehensive Income

For the year ended 31 December 2014

	Note	2014 HK\$'000	2013 HK\$'000
Turnover	4	85,809	82,550
Cost of services		(19,784)	(19,647)
Gross profit		66,025	62,903
Other income	5	488	122
Administrative, leasing and marketing expenses		(11,339)	(15,023)
Increase in fair value of investment properties	14	109,510	125,110
Operating profit		164,684	173,112
Finance income	6(a)	1	391
Finance costs	6(a)	(17,895)	(14,052)
		146,790	159,451
Share of loss of an associate		(9)	(9)
Profit before taxation	6	146,781	159,442
Taxation charge	7(a)	(9,226)	(7,936)
Profit and total comprehensive income for the year and attributable to shareholders of the Company		137,555	151,506
		HK\$	HK\$
Earnings per share — basic and diluted	12	0.53	0.58

The notes on pages 34 to 73 form part of these financial statements. Details of dividends paid and payable to shareholders of the Company attributable to the profit for the year are set out in note 11.

Consolidated Balance Sheet

At 31 December 2014

	Note	2014 HK\$'000	2013 HK\$'000
Non-current assets			
Plant and equipment	13	11	14
Investment properties	14	1,494,210	1,384,700
Interest in an associate	16	408,351	387,120
Deferred tax assets	21	1,613	2,068
		<u>1,904,185</u>	<u>1,773,902</u>
Current assets			
Trade and other receivables	17	3,709	3,720
Tax recoverable		17	1,004
Amount due from an associate	16	21,000	343,452
Bank balances and cash		11,986	20,708
		<u>36,712</u>	<u>368,884</u>
Current liabilities			
Other payables and accruals	18	(25,206)	(24,735)
Amount due to an intermediate holding company	19	(1,378)	(151,658)
Bank loans due within one year, secured	20	(330,000)	(5,500)
Tax payable		(2,297)	(467)
		<u>(358,881)</u>	<u>(182,360)</u>
Net current (liabilities)/assets		<u>(322,169)</u>	<u>186,524</u>
Total assets less current liabilities		<u>1,582,016</u>	<u>1,960,426</u>
Non-current liabilities			
Bank loans due after one year, secured	20	–	(510,000)
Deferred tax liabilities	21	(29,593)	(27,767)
		<u>(29,593)</u>	<u>(537,767)</u>
NET ASSETS		<u>1,552,423</u>	<u>1,422,659</u>
CAPITAL AND RESERVE			
Share capital	22(b)	2,596	2,596
Retained profits		1,549,827	1,420,063
TOTAL EQUITY		<u>1,552,423</u>	<u>1,422,659</u>

Approved and authorised for issue by the board of directors on 10 March 2015.

Zhang Xu
Director

Que Dong Wu
Director

The notes on pages 34 to 73 form part of these financial statements.

Balance Sheet

At 31 December 2014

	Note	2014 HK\$'000	2013 HK\$'000
Non-current assets			
Interests in subsidiaries	15	355,524	351,626
Current assets			
Other receivables	17	190	167
Tax recoverable		17	46
Bank balances and cash		1,365	5,419
		1,572	5,632
Current liabilities			
Other payables and accruals	18	(1,649)	(2,543)
Amount due to an intermediate holding company	19	(408)	(1,250)
		(2,057)	(3,793)
Net current (liabilities)/assets		(485)	1,839
NET ASSETS		355,039	353,465
CAPITAL AND RESERVE			
Share capital		2,596	2,596
Retained profits		352,443	350,869
TOTAL EQUITY	22(a)	355,039	353,465

Approved and authorised for issue by the board of directors on 10 March 2015.

Zhang Xu
Director

Que Dong Wu
Director

The notes on pages 34 to 73 form part of these financial statements.

Consolidated Statement of Changes in Equity

For the year ended 31 December 2014

	Note	Attributable to shareholders of the Company		
		Share capital HK\$'000	Retained profits HK\$'000	Total equity HK\$'000
At 1 January 2014		2,596	1,420,063	1,422,659
Changes in equity for 2014:				
Profit and total comprehensive income for the year		–	137,555	137,555
Final dividend approved in respect of the previous year	11(b)	–	(7,791)	(7,791)
At 31 December 2014		2,596	1,549,827	1,552,423
At 1 January 2013		2,596	1,276,348	1,278,944
Changes in equity for 2013:				
Profit and total comprehensive income for the year		–	151,506	151,506
Final dividend approved in respect of the previous year	11(b)	–	(7,791)	(7,791)
At 31 December 2013		2,596	1,420,063	1,422,659

The notes on pages 34 to 73 form part of these financial statements.

Consolidated Cash Flow Statement

For the year ended 31 December 2014

	Note	2014 HK\$'000	2013 HK\$'000
Operating activities			
Profit before taxation		146,781	159,442
Adjustments for:			
Share of loss of an associate		9	9
Finance costs		17,895	14,052
Finance income		(1)	(391)
Depreciation of plant and equipment		3	–
Increase in fair value of investment properties		(109,510)	(125,110)
		55,177	48,002
Operating profit before changes in working capital			
Decrease in trade and other receivables		11	12,163
(Decrease)/increase in other payables and accruals		(126)	3,894
(Decrease)/increase in amount due to an intermediate holding company		(82)	1,460
		54,980	65,519
Cash generated from operations			
Interest and other borrowing costs paid		(14,496)	(19,261)
Hong Kong Profits Tax paid		(4,184)	(9,206)
Hong Kong Profits Tax refunded		56	–
		36,356	37,052
Net cash generated from operating activities			
Investing activities			
Purchase of plant and equipment		–	(14)
Bank interest received		1	391
Repayment from an associate		343,452	–
Acquisition of 20% interest in TW6 Project	25	(150,000)	(577,900)
Advances to an associate		(42,240)	(2,681)
		151,213	(580,204)
Net cash generated from/(used in) investing activities			
Financing activities			
Proceeds from new bank loans		10,000	530,000
Repayments of bank loans		(198,500)	(8,500)
Dividends paid		(7,791)	(7,791)
		(196,291)	513,709
Net cash (used in)/generated from financing activities			
		(8,722)	(29,443)
Net decrease in cash and cash equivalents			
Cash and cash equivalents at 1 January			
		20,708	50,151
Cash and cash equivalents at 31 December			
		11,986	20,708
Analysis of the balances of cash and cash equivalents at 31 December			
Bank balances and cash		11,986	20,708

The notes on pages 34 to 73 form part of these financial statements.

Notes to the Financial Statements

1 GENERAL INFORMATION

Vanke Property (Overseas) Limited (the “Company” and together with its subsidiaries, the “Group”) is a limited liability company incorporated under the laws of the Cayman Islands and its shares are listed on The Stock Exchange of Hong Kong Limited (the “Hong Kong Stock Exchange”). The registered office of the Company is P.O. Box 309, Uglund House, Grand Cayman KY1-1104, Cayman Islands and the address of its principal office in Hong Kong is 55th Floor, Bank of China Tower, 1 Garden Road, Central, Hong Kong. The principal activities of the Group are property investment and management and property development.

The Board of Directors of the Company considers that the Company’s ultimate holding company is China Vanke Co., Ltd., a joint stock company with limited liability incorporated in the People’s Republic of China and the H shares and A shares of which are listed on the Hong Kong Stock Exchange and the Shenzhen Stock Exchange, respectively.

2 SIGNIFICANT ACCOUNTING POLICIES

(a) Statement of compliance

These financial statements have been prepared in accordance with all applicable Hong Kong Financial Reporting Standards (“HKFRSs”), which collective term includes all applicable individual Hong Kong Financial Reporting Standards, Hong Kong Accounting Standards (“HKASs”) and Interpretations issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) and accounting principles generally accepted in Hong Kong. These financial statements also comply with the disclosure requirements of the Hong Kong Companies Ordinance, which for this financial year and the comparative period continue to be those of the predecessor Hong Kong Companies Ordinance (Cap. 32), in accordance with transitional and saving arrangements for Part 9 of the new Hong Kong Companies Ordinance (Cap. 622), “Accounts and Audit”, which are set out in sections 76 to 87 of Schedule 11 to that ordinance. These financial statements also comply with the applicable disclosure provisions of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the “Listing Rules”). A summary of the significant accounting policies adopted by the Group is set out below.

The HKICPA has issued certain new and revised HKFRSs that are first effective or available for early adoption for the current accounting period of the Group and the Company. None of these developments are relevant to the Group’s financial statements and the Group has not applied any new standard or interpretation that is not yet effective for the current accounting period.

(b) Basis of preparation of the financial statements

The consolidated financial statements for the year ended 31 December 2014 comprise the Group and the Group’s interest in an associate.

The measurement basis used in the preparation of the financial statements is the historical cost basis except that the investment properties are stated at their fair value as explained in note 2(f).

The preparation of financial statements in conformity with HKFRSs requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(b) Basis of preparation of the financial statements *(continued)*

Judgements made by management in the application of HKFRSs that have significant effect on the financial statements and major sources of estimation uncertainty are discussed in note 3.

(c) Subsidiaries and non-controlling interests

Subsidiaries are entities controlled by the Group. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When assessing whether the Group has power, only substantive rights (held by the Group and other parties) are considered.

An investment in a subsidiary is consolidated into the consolidated financial statements from the date that control commences until the date that control ceases. Intra-group balances, transactions and cash flows and any unrealised profits arising from intra-group transactions are eliminated in full in preparing the consolidated financial statements. Unrealised losses resulting from intra-group transactions are eliminated in the same way as unrealised gains but only to the extent that there is no evidence of impairment.

Non-controlling interests represent the equity in a subsidiary not attributable directly or indirectly to the Company, and in respect of which the Group has not agreed any additional terms with the holders of those interests which would result in the Group as a whole having a contractual obligation in respect of those interests that meets the definition of a financial liability. For each business combination, the Group can elect to measure any non-controlling interests either at fair value or at the non-controlling interests' proportionate share of the subsidiary's net identifiable assets.

Non-controlling interests are presented in the consolidated balance sheet within equity, separately from equity attributable to the equity shareholders of the Company. Non-controlling interests in the results of the Group are presented on the face of the consolidated statement of comprehensive income as an allocation of the total profit or loss and total comprehensive income for the year between non-controlling interests and the equity shareholders of the Company. Loans from holders of non-controlling interests and other contractual obligations towards these holders are presented as financial liabilities in the consolidated balance sheet in accordance with note 2(k) or (l) depending on the nature of the liability.

Changes in the Group's interests in a subsidiary that do not result in a loss of control are accounted for as equity transactions, whereby adjustments are made to the amounts of controlling and non-controlling interests within consolidated equity to reflect the change in relative interests, but no adjustments are made to goodwill and no gain or loss is recognised.

When the Group loses control of a subsidiary, it is accounted for as a disposal of the entire interest in that subsidiary, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former subsidiary at the date when control is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset or, when appropriate, the cost on initial recognition of an investment in an associate (see note 2(d)).

In the Company's balance sheet, an investment in a subsidiary is stated at cost less impairment losses (see note 2(i)), unless the investment is classified as held for sale (or included in a disposal group that is classified as held for sale).

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(d) Associates

An associate is an entity in which the Group or Company has significant influence, but not control or joint control, over its management, including participation in the financial and operating policy decisions.

An investment in an associate is accounted for in the consolidated financial statements under the equity method, unless it is classified as held for sale (or included in a disposal group that is classified as held for sale). Under the equity method, the investment is initially recorded at cost, adjusted for any excess of the Group's share of the acquisition-date fair values of the associate's identifiable net assets over the cost of the investment (if any). Thereafter, the investment is adjusted for the post acquisition change in the Group's share of the associate's net assets and any impairment loss relating to the investment (see note 2(i)). Any acquisition-date excess over cost, the Group's share of the post-acquisition, post-tax results of the associates and any impairment losses for the year are recognised in profit or loss, whereas the Group's share of the post-acquisition post-tax items of the associates' other comprehensive income is recognised in other comprehensive income.

When the Group's share of losses exceeds its interest in the associate, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate. For this purpose, the Group's interest is the carrying amount of the investment under the equity method together with the Group's long-term interests that in substance form part of the Group's net investment in the associate.

Unrealised profits and losses resulting from transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associate, except where unrealised losses provide evidence of an impairment of the asset transferred, in which case they are recognised immediately in profit or loss.

If an investment in an associate becomes an investment in a joint venture or vice versa, retained interest is not remeasured. Instead, the investment continues to be accounted for under equity method.

In all other cases, when the Group ceases to have significant influence over an associate, it is accounted for as a disposal of the entire interest in that associate, with a resulting gain or loss being recognised in profit or loss. Any interest retained in that former associate at the date when significant influence is lost is recognised at fair value and this amount is regarded as the fair value on initial recognition of a financial asset.

(e) Goodwill

Goodwill represents the excess of

- (i) the aggregate of the fair value of the consideration transferred, the amount of any non-controlling interest in the acquiree and the fair value of the Group's previously held equity interest in the acquiree; over
- (ii) the net fair value of the acquiree's identifiable assets and liabilities measured as at the acquisition date.

When (ii) is greater than (i), then this excess is recognised immediately in profit or loss as a gain on a bargain purchase.

Goodwill is stated at cost less accumulated impairment losses. Goodwill arising on a business combination is allocated to each cash-generating unit, or groups of cash generating units, that is expected to benefit from the synergies of the combination and is tested annually for impairment (see note 2 (i)).

On disposal of a cash generating unit during the year, any attributable amount of purchased goodwill is included in the calculation of the profit or loss on disposal.

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(f) Investment properties

Investment properties are land and/or buildings which are owned or held under a leasehold interest (see note 2(h)) to earn rental income and/or for capital appreciation. These include land held for a currently undetermined future use and property that is being constructed or developed for future use as investment property.

Investment properties are stated at fair value, unless they are still in the course of construction or development at the balance sheet date and their fair value cannot be reliably measured at that time. Any gain or loss arising from a change in fair value or from the retirement or disposal of an investment property is recognised in profit or loss. Rental income from investment properties is accounted for as described in note 2(q)(i).

When the Group holds a property interest under an operating lease to earn rental income and/or for capital appreciation, the interest is classified and accounted for as an investment property on a property-by-property basis. Any such property interest which has been classified as an investment property is accounted for as if it were held under a finance lease (see note 2(h)), and the same accounting policies are applied to that interest as are applied to other investment properties leased under finance leases. Lease payments are accounted for as described in note 2(h).

(g) Plant and equipment

The following items of plant and equipment are stated at cost less accumulated depreciation and impairment losses (see note 2(i)).

— Office equipment

Gains or losses arising from the retirement or disposal of an item of plant and equipment are determined as the difference between the net disposal proceeds and the carrying amount of the item and are recognised in profit or loss on the date of retirement or disposal.

Depreciation is calculated to write off the cost of items of plant and equipment, less their estimated residual value, if any, using the straight line method over their estimated useful lives as follows:

— Office equipment 5 years

Both the useful life of an asset and its residual value, if any, are reviewed annually.

(h) Leased assets

An arrangement, comprising a transaction or a series of transactions, is or contains a lease if the Group determines that the arrangement conveys a right to use a specific asset or assets for an agreed period of time in return for a payment or a series of payments. Such a determination is made based on an evaluation of the substance of the arrangement and is regardless of whether the arrangement takes the legal form of a lease.

(i) *Classification of assets leased to the Group*

Assets that are held by Group under leases which transfer to the Group substantially all the risks and rewards of ownership are classified as being held under finance leases. Leases which do not transfer substantially all the risks and rewards of ownership to the Group are classified as operating leases, with the following exceptions:

— property held under operating leases that would otherwise meet the definition of an investment property is classified as an investment property on a property-by-property basis and, if classified as investment property, is accounted for as if held under a finance lease (see note 2(f)); and

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(h) Leased assets *(continued)*

(i) *Classification of assets leased to the Group* *(continued)*

- land held for own use under an operating lease, the fair value of which cannot be measured separately from the fair value of a building situated thereon at the inception of the lease, is accounted for as being held under a finance lease, unless the building is also clearly held under an operating lease. For these purposes, the inception of the lease is the time that the lease was first entered into by the Group, or taken over from the previous lessee.

(ii) *Assets held for use in operating leases*

When the Group leases out assets under operating leases, the assets are included in the balance sheet according to their nature. Revenue arising from operating leases is recognised in accordance with the Group's revenue recognition policies as set out in note 2(q)(i).

(iii) *Operating lease charges*

Where the Group has the use of assets held under operating leases, payments made under the leases are charged to profit or loss in equal instalments over the accounting periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the leased asset. Lease incentives received are recognised in profit or loss as an integral part of the aggregate net lease payments made. Contingent rentals are charged to profit or loss in the accounting period in which they are incurred.

The cost of acquiring land held under an operating lease is amortised on a straight-line basis over the period of the lease term except where the property is classified as an investment property (see note 2(f)).

(i) Impairment of assets

(i) *Impairment of investments in equity securities and other receivables*

Investments in equity securities and other current and non-current receivables that are stated at cost or amortised cost are reviewed at each balance sheet date to determine whether there is objective evidence of impairment. Objective evidence of impairment includes observable data that comes to the attention of the Group about one or more of the following loss events:

- significant financial difficulty of the debtor;
- a breach of contract, such as a default or delinquency in interest or principal payments;
- it becoming probable that the debtor will enter bankruptcy or other financial reorganisation; and
- significant changes in the technological, market, economic or legal environment that have an adverse effect on the debtor.

If any such evidence exists, any impairment loss is determined and recognised as follows:

- For investments in associates accounted for under the equity method in the consolidated financial statement (see note 2(d)), the impairment loss is measured by comparing the recoverable amount of the investment as a whole with its carrying amount in accordance with note 2(i)(ii). The impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount in accordance with note 2(i)(ii).

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(i) Impairment of assets *(continued)*

(i) *Impairment of investments in equity securities and other receivables (continued)*

- For unquoted equity securities carried at cost, the impairment loss is measured as the difference between the carrying amount of the financial asset and the estimated future cash flows, discounted at the current market rate of return for a similar financial asset where the effect of discounting is material. Impairment losses for equity securities carried at cost are not reversed.

- For trade and other receivables and other financial assets carried at amortised cost, the impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the financial asset's original effective interest rate (i.e. the effective interest rate computed at initial recognition of these assets), where the effect of discounting is material. This assessment is made collectively where these financial assets share similar risk characteristics, such as similar past due status, and have not been individually assessed as impaired. Future cash flows for financial assets which are assessed for impairment collectively are based on historical loss experience for assets with credit risk characteristics similar to the collective group.

If in a subsequent period the amount of an impairment loss decreases and the decrease can be linked objectively to an event occurring after the impairment loss was recognised, the impairment loss is reversed through profit or loss. A reversal of an impairment loss shall not result in the asset's carrying amount exceeding that which would have been determined had no impairment loss been recognised in prior years.

Impairment losses are written off against the corresponding assets directly, except for impairment losses recognised in respect of trade debtors included within trade and other receivables, whose recovery is considered doubtful but not remote. In this case, the impairment losses for doubtful debts are recorded using an allowance account. When the Group is satisfied that recovery is remote, the amount considered irrecoverable is written off against trade debtors directly and any amounts held in the allowance account relating to that debt are reversed. Subsequent recoveries of amounts previously charged to the allowance account are reversed against the allowance account. Other changes in the allowance account and subsequent recoveries of amounts previously written off directly are recognised in profit or loss.

(ii) *Impairment of other assets*

Internal and external sources of information are reviewed at each balance sheet date to identify indications that the following assets may be impaired or, except in the case of goodwill, an impairment loss previously recognised no longer exists or may have decreased:

- plant and equipment;

- goodwill; and

- interests in subsidiaries in the Company's balance sheet.

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(i) Impairment of assets *(continued)*

(ii) *Impairment of other assets* *(continued)*

If any such indication exists, the asset's recoverable amount is estimated. In addition, for goodwill, the recoverable amount is estimated annually whether or not there is any indication of impairment.

— *Calculation of recoverable amount*

The recoverable amount of an asset is the greater of its fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of time value of money and the risks specific to the asset. Where an asset does not generate cash inflows largely independent of those from other assets, the recoverable amount is determined for the smallest group of assets that generates cash inflows independently (i.e. a cash-generating unit).

— *Recognition of impairment losses*

An impairment loss is recognised in profit or loss if the carrying amount of an asset, or the cash-generating unit to which it belongs, exceeds its recoverable amount. Impairment losses recognised in respect of cash-generating units are allocated first to reduce the carrying amount of any goodwill allocated to the cash-generating unit (or group of units) and then, to reduce the carrying amount of the other assets in the unit (or group of units) on a pro rata basis, except that the carrying value of an asset will not be reduced below its individual fair value less costs of disposal (if measurable) or value in use (if determinable).

— *Reversals of impairment losses*

In respect of assets other than goodwill, an impairment loss is reversed if there has been a favourable change in the estimates used to determine the recoverable amount. An impairment loss in respect of goodwill is not reversed.

A reversal of an impairment loss is limited to the asset's carrying amount that would have been determined had no impairment loss been recognised in prior years. Reversals of impairment losses are credited to profit or loss in the year in which the reversals are recognised.

(iii) *Interim financial reporting and impairment*

Under the Listing Rules, the Group is required to prepare an interim financial report in compliance with HKAS 34, *Interim financial reporting*, in respect of the first six months of the financial year. At the end of the interim period, the Group applies the same impairment testing, recognition, and reversal criteria as it would at the end of the financial year (see notes 2(i)(i) and (ii)).

Impairment losses recognised in an interim period in respect of goodwill, available-for-sale financial assets and unquoted equity securities carried at cost are not reversed in a subsequent period. This is the case even if no loss, or a smaller loss, would have been recognised had the impairment been assessed only at the end of the financial year to which the interim period relates. Consequently, if the fair value of an available-for-sale financial asset increases in the remainder of the annual period, or in any other period subsequently, the increase is recognised in other comprehensive income and not profit or loss.

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(j) Trade and other receivables

Trade and other receivables are initially recognised at fair value and thereafter stated at amortised cost using the effective interest method, less allowance for impairment of doubtful debts (see note 2(i)), except where the receivables are interest-free loans made to related parties without any fixed repayment terms or the effect of discounting would be immaterial. In such cases, the receivables are stated at cost less allowance for impairment of doubtful debts.

(k) Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost with any difference between the amount initially recognised and redemption value being recognised in profit or loss over the period of the borrowings, together with any interest and fees payable, using the effective interest method.

(l) Trade and other payables

Trade and other payables are initially recognised at fair value. Except for financial guarantee liabilities measured in accordance with note 2(p)(i), trade and other payables are subsequently stated at amortised cost unless the effect of discounting would be immaterial, in which case they are stated at cost.

(m) Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand, demand deposits with banks and other financial institutions, and short-term, highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value, having been within three months of maturity at acquisition. Bank overdrafts that are repayable on demand and form an integral part of the Group's cash management are also included as a component of cash and cash equivalents for the purpose of the consolidated cash flow statement.

(n) Employee benefits

Short term employee benefits and contributions to defined contribution retirement plans

Salaries, annual bonuses, paid annual leave, contributions to defined contribution retirement plans and the cost of non-monetary benefits are accrued in the year in which the associated services are rendered by employees. Where payment or settlement is deferred and the effect would be material, these amounts are stated at their present values.

(o) Income tax

Income tax for the year comprises current tax and movements in deferred tax assets and liabilities. Current tax and movements in deferred tax assets and liabilities are recognised in profit or loss except to the extent that they relate to items recognised in other comprehensive income or directly in equity, in which case the relevant amounts of tax are recognised in other comprehensive income or directly in equity, respectively.

Current tax is the expected tax payable on the taxable income for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax assets and liabilities arise from deductible and taxable temporary differences respectively, being the differences between the carrying amounts of assets and liabilities for financial reporting purposes and their tax bases. Deferred tax assets also arise from unused tax losses and unused tax credits.

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(o) Income tax *(continued)*

Apart from certain limited exceptions, all deferred tax liabilities, and all deferred tax assets to the extent that it is probable that future taxable profits will be available against which the asset can be utilised, are recognised. Future taxable profits that may support the recognition of deferred tax assets arising from deductible temporary differences include those that will arise from the reversal of existing taxable temporary differences, provided those differences relate to the same taxation authority and the same taxable entity, and are expected to reverse either in the same period as the expected reversal of the deductible temporary difference or in periods into which a tax loss arising from the deferred tax asset can be carried back or forward. The same criteria are adopted when determining whether existing taxable temporary differences support the recognition of deferred tax assets arising from unused tax losses and credits, that is, those differences are taken into account if they relate to the same taxation authority and the same taxable entity, and are expected to reverse in a period, or periods, in which the tax loss or credit can be utilised.

The limited exceptions to recognition of deferred tax assets and liabilities are those temporary differences arising from goodwill not deductible for tax purposes, the initial recognition of assets or liabilities that affect neither accounting nor taxable profit (provided they are not part of a business combination), and temporary differences relating to interests in subsidiaries to the extent that, in the case of taxable differences, the Group controls the timing of the reversal and it is probable that the differences will not reverse in the foreseeable future, or in the case of deductible differences, unless it is probable that they will reverse in the future.

Where investment properties are carried at their fair value in accordance with the accounting policy set out in note 2(f), the amount of deferred tax recognised is measured using the tax rates that would apply on sale of those assets at their carrying value at the balance sheet date unless the property is depreciable and is held within a business model whose objective is to consume substantially all of the economic benefits embodied in the property over time, rather than through sale. In all other cases, the amount of deferred tax recognised is measured based on the expected manner of realisation or settlement of the carrying amount of the assets and liabilities, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax assets and liabilities are not discounted.

The carrying amount of a deferred tax asset is reviewed at each balance sheet date and is reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow the related tax benefit to be utilised. Any such reduction is reversed to the extent that it becomes probable that sufficient taxable profits will be available.

Current tax balances and deferred tax balances, and movements therein, are presented separately from each other and are not offset. Current tax assets are offset against current tax liabilities, and deferred tax assets against deferred tax liabilities, if the Company or the Group has the legally enforceable right to set off current tax assets against current tax liabilities and the following additional conditions are met:

- in the case of current tax assets and liabilities, the Company or the Group intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously; or
- in the case of deferred tax assets and liabilities, if they relate to income taxes levied by the same taxation authority on either:
 - the same taxable entity; or
 - different taxable entities, which, in each future period in which significant amounts of deferred tax liabilities or assets are expected to be settled or recovered, intend to realise the current tax assets and settle the current tax liabilities on a net basis or realise and settle simultaneously.

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(p) Financial guarantees issued, provisions and contingent liabilities

(i) *Financial guarantees issued*

Financial guarantees are contracts that require the issuer (i.e. the guarantor) to make specified payments to reimburse the beneficiary of the guarantee (the "holder") for a loss the holder incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Where the Group issues a financial guarantee, the fair value of the guarantee is initially recognised as deferred income within other payables and accruals. The fair value of financial guarantees issued at the time of issuance is determined by reference to fees charged in an arm's length transaction for similar services, when such information is obtainable, or is otherwise estimated by reference to interest rate differentials, by comparing the actual rates charged by lenders when the guarantee is made available with the estimated rates that lenders would have charged, had the guarantees not been available, where reliable estimates of such information can be made. Where consideration is received or receivable for the issuance of the guarantee, the consideration is recognised in accordance with the Group's policies applicable to that category of asset. Where no such consideration is received or receivable, an immediate expense is recognised in profit or loss on initial recognition of any deferred income.

The amount of the guarantee initially recognised as deferred income is amortised in profit or loss over the term of the guarantee as income from financial guarantees issued. In addition, provisions are recognised in accordance with note 2(p)(ii) if and when (i) it becomes probable that the holder of the guarantee will call upon the Group under the guarantee, and (ii) the amount of that claim on the Group is expected to exceed the amount currently carried in other payables and accruals in respect of that guarantee i.e. the amount initially recognised, less accumulated amortisation.

(ii) *Other provisions and contingent liabilities*

Provisions are recognised for other liabilities of uncertain timing or amount when the Group or the Company has a legal or constructive obligation arising as a result of a past event, it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate can be made. Where the time value of money is material, provisions are stated at the present value of the expenditure expected to settle the obligation.

Where it is not probable that an outflow of economic benefits will be required, or the amount cannot be estimated reliably, the obligation is disclosed as a contingent liability, unless the probability of outflow of economic benefits is remote. Possible obligations, whose existence will only be confirmed by the occurrence or non-occurrence of one or more future events, are also disclosed as contingent liabilities unless the probability of outflow of economic benefits is remote.

(q) Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Provided it is probable that the economic benefits will flow to the Group and the revenue and costs, if applicable, can be measured reliably, revenue is recognised in profit or loss as follows:

- (i) Rental income receivable under operating leases is recognised in profit or loss in equal instalments over the periods covered by the lease term, except where an alternative basis is more representative of the pattern of benefits to be derived from the use of the leased asset. Lease incentives granted are recognised in profit or loss as an integral part of the aggregate net lease payments receivable. Contingent rentals are recognised as income in the accounting period in which they are earned.

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(q) Revenue recognition *(continued)*

- (ii) Property management income is recognised when the relevant services are provided.
- (iii) Dividend income from unlisted investments is recognised when the shareholder's right to receive payment is established. Dividend income from listed investments is recognised when the share price of the investment goes ex-dividend.
- (iv) Interest income is recognised as it accrues using the effective interest method.

(r) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of an asset which necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. Other borrowing costs are expensed in the period in which they are incurred.

(s) Related parties

- (a) A person, or a close member of that person's family, is related to the Group if that person:
 - (i) has control or joint control over the Group;
 - (ii) has significant influence over the Group; or
 - (iii) is a member of the key management personnel of the Group or the Group's parent.
- (b) An entity is related to the Group if any of the following conditions applies:
 - (i) The entity and the Group are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (ii) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (iii) Both entities are joint ventures of the same third party.
 - (iv) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (v) The entity is a post-employment benefit plan for the benefit of employees of either the Group or an entity related to the Group.
 - (vi) The entity is controlled or jointly controlled by a person identified in (a).
 - (vii) A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Close members of the family of a person are those family members who may be expected to influence, or be influenced by, that person in their dealings with the entity.

Notes to the Financial Statements *(continued)*

2 SIGNIFICANT ACCOUNTING POLICIES *(continued)*

(t) Segment reporting

Operating segments, and the amounts of each segment item reported in the financial statements, are identified from the financial information provided regularly to the Group's most senior executive management for the purposes of allocating resources to, and assessing the performance of, the Group's various lines of business and geographical locations.

Individually material operating segments are not aggregated for financial reporting purposes unless the segments have similar economic characteristics and are similar in respect of the nature of products and services, the nature of production processes, the type or class of customers, the methods used to distribute the products or provide the services, and the nature of the regulatory environment. Operating segments which are not individually material may be aggregated if they share a majority of these criteria.

3 CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the process of applying the Group's accounting policies, management has made the following judgements:

Valuation of investment properties

Investment properties are included in the balance sheet at their market value, which are assessed annually by external qualified valuers, after taking into consideration the net rental income allowing for reversionary income potential.

The fair value of investment properties reflects, among other things, rental income from current leases and assumptions about rental income from future leases in the light of current market conditions. The fair value also reflects, on a similar basis, any cash outflows that could be expected in respect of the investment properties.

Recognition of deferred tax assets

Deferred tax assets in respect of tax losses carried forward are recognised and measured based on the expected manner of realisation or settlement of the carrying amount of the assets, using tax rates enacted or substantively enacted at the balance sheet date. In determining the carrying amounts of deferred assets, expected taxable profits are estimated which involved a number of assumptions relating to the operating environment of the Group and require a significant level of judgement exercised by the Directors. Any change in such assumptions and judgement would affect the carrying amounts of deferred tax assets to be recognised and hence the net profit in future years.

Impairment of the Company's interests in subsidiaries and Group's interest in an associate

In considering the impairment losses that may be required for the Company's interests in subsidiaries and the Group's interest in an associate, recoverable amount of the assets needs to be determined. The recoverable amount is the greater of its fair value less costs of disposal and the value in use. It is difficult to precisely estimate the fair value because quoted market prices for these assets may not be readily available. In determining the value in use, expected cash flows generated by the assets are discounted to their present value, which requires significant judgement relating to items such as level of turnover and amount of operating costs of the subsidiaries and the associate. The Group uses all readily available information in determining an amount that is reasonable approximation of recoverable amount, including estimates based on reasonable and supportable assumptions and projections of items such as turnover and operating costs of subsidiaries and the associate.

Notes to the Financial Statements *(continued)*

4 TURNOVER AND SEGMENT INFORMATION

Turnover recognised during the year are as follows:

	2014 HK\$'000	2013 HK\$'000
Rental and property management	85,809	82,550

The Group's chief operating decision maker assesses the performance of the operating segment primarily based on segment profit. Segment profit represents the profit earned by the segment and excludes head office and corporate expenses (net of unallocated income), depreciation, finance income, finance costs and taxation charge.

In a manner consistent with the way in which information is reported internally to the Group's chief operating decision maker for the purposes of resource allocation and performance assessment, the Group has presented the following two segments:

Rental and property management:	The leasing of the Group's investment properties to earn rental and management fee income and to gain from the appreciation in properties' values in the long term
Property development:	Share of the results of an associate, which principal activity is property development

Operating segments

The segment results are as follows:

	Rental and property management HK\$'000	Property development HK\$'000	Total HK\$'000
For the year ended 31 December 2014			
Turnover	85,809	–	85,809
Segment results before change in fair value of investment properties	65,126	(9)	65,117
Increase in fair value of investment properties	109,510	–	109,510
Segment results	174,636	(9)	174,627
Head office and corporate expenses (net of unallocated income)			(9,949)
Depreciation			(3)
Finance income			1
Finance costs			(17,895)
Profit before taxation			146,781
Taxation charge			(9,226)
Profit for the year			137,555

Notes to the Financial Statements *(continued)*

4 TURNOVER AND SEGMENT INFORMATION *(continued)*

Operating segments *(continued)*

	Rental and property management HK\$'000	Property development HK\$'000	Total HK\$'000
For the year ended 31 December 2013			
Turnover	82,550	–	82,550
Segment results before change in fair value of investment properties	61,314	(9)	61,305
Increase in fair value of investment properties	125,110	–	125,110
Segment results	186,424	(9)	186,415
Head office and corporate expenses (net of unallocated income)			(13,312)
Depreciation			–
Finance income			391
Finance costs			(14,052)
Profit before taxation			159,442
Taxation charge			(7,936)
Profit for the year			151,506

Geographical information

No geographical information is shown as the turnover and operating profit of the Group's operations are all derived from activities in Hong Kong.

5 OTHER INCOME

	2014 HK\$'000	2013 HK\$'000
Forfeited deposits	407	–
Others	81	122
	488	122

Notes to the Financial Statements *(continued)*

6 PROFIT BEFORE TAXATION

Profit before taxation is arrived at after charging/(crediting):

	2014 HK\$'000	2013 HK\$'000
(a) Finance income and costs		
<i>Finance income</i>		
Interest income on bank deposits and bank balances	(1)	(391)
<i>Finance costs</i>		
Interest expenses on bank loans wholly repayable within five years	11,703	8,379
Interest expense on amount due to an intermediate holding company wholly repayable within five years (note 19)	2,599	1,732
Other borrowing costs	3,593	3,941
	17,895	14,052
(b) Staff costs (including directors' emoluments)		
Contributions to defined contribution plan	62	15
Salaries, wages and other benefits	5,582	2,078
	5,644	2,093

The Group participates in a Mandatory Provident Fund Scheme (the "MPF scheme") under the Hong Kong Mandatory Provident Fund Schemes Ordinance for employees employed under the jurisdiction of the Hong Kong Employment Ordinance. The MPF scheme is a defined contribution retirement plan administered by independent trustees. Under the MPF scheme, the employer and its employees are each required to make contributions to the plan at 5% (2013: 5%) of the employees' relevant income, subject to a cap of monthly relevant income of HK\$30,000 (HK\$25,000 prior to June 2014). Contributions to the plan vest immediately.

	2014 HK\$'000	2013 HK\$'000
(c) Others		
Auditors' remuneration		
— audit services	580	525
— non-audit services	478	560
Depreciation	3	—
Rentals receivable from investment properties less direct outgoings of HK\$19,784,000 (2013: HK\$19,647,000)	(66,025)	(62,903)

Notes to the Financial Statements *(continued)*

7 TAXATION CHARGE

(a) Taxation charge represents:

	2014 HK\$'000	2013 HK\$'000
<i>Current tax</i>		
Hong Kong Profits Tax	6,977	6,233
Over provision in prior years	(32)	(50)
	6,945	6,183
<i>Deferred tax</i>		
Origination and reversal of temporary differences	2,281	1,753
	9,226	7,936

Provision for Hong Kong Profits Tax is calculated at 16.5% (2013: 16.5%) on the estimated assessable profits for the year.

There is no tax component (2013: nil) in the results of an associate for the year ended 31 December 2014.

(b) Reconciliation between tax expense and profit before taxation at an applicable tax rate:

	2014 HK\$'000	2013 HK\$'000
Profit before taxation	146,781	159,442
Notional tax on profit before taxation calculated at 16.5% (2013: 16.5%)	24,219	26,308
Tax effect of non-deductible expenses	2,706	2,110
Tax effect of non-taxable income	(18,069)	(20,708)
Tax effect of tax losses not recognised	402	276
Over provision in prior years	(32)	(50)
Actual tax expense	9,226	7,936

Notes to the Financial Statements *(continued)*

8 DIRECTORS' REMUNERATION

Directors' remuneration disclosed pursuant to section 78 of Schedule 11 to the new Hong Kong Companies Ordinance (Cap. 622), with reference to section 161 of the predecessor Hong Kong Companies Ordinance (Cap. 32), is as follows:

	2014				Total HK\$'000
	Directors' fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Discretionary bonuses HK\$'000	Retirement scheme contributions HK\$'000	
<i>Executive Directors</i>					
Mr. Zhang Xu	200	-	-	-	200
Ms. Que Dong Wu	200	-	-	-	200
	400	-	-	-	400
<i>Non-Executive Directors</i>					
Mr. Wang Wen Jin	150	-	-	-	150
Mr. Chan Chi Yu	150	50	-	-	200
	300	50	-	-	350
<i>Independent Non-Executive Directors</i>					
Mr. Chan Wai Hei, William	150	90	-	-	240
Mr. Chung Wai Sum, Patrick	150	90	-	-	240
Mr. Shium Soon Kong	150	70	-	-	220
	450	250	-	-	700
	1,150	300	-	-	1,450

Notes to the Financial Statements *(continued)*

8 DIRECTORS' REMUNERATION *(continued)*

	2013				Total HK\$'000
	Directors' fees HK\$'000	Salaries, allowances and benefits in kind HK\$'000	Discretionary bonuses HK\$'000	Retirement scheme contributions HK\$'000	
<i>Executive Directors</i>					
Mr. Zhang Xu	200	–	–	–	200
Ms. Que Dong Wu	200	–	–	–	200
	400	–	–	–	400
<i>Non-Executive Directors</i>					
Mr. Wang Wen Jin	150	–	–	–	150
Mr. Chan Chi Yu	150	60	–	–	210
	300	60	–	–	360
<i>Independent Non-Executive Directors</i>					
Mr. Chan Wai Hei, William	150	110	–	–	260
Mr. Chung Wai Sum, Patrick	150	130	–	–	280
Mr. Shium Soon Kong	150	110	–	–	260
	450	350	–	–	800
	1,150	410	–	–	1,560

Notes to the Financial Statements *(continued)*

9 INDIVIDUALS WITH THE HIGHEST EMOLUMENTS

Two (2013: four) of the directors of the Company were included in the five individuals with the highest emoluments. Details of directors' emoluments are disclosed in note 8. The aggregate of the emoluments in respect of the remaining three (2013: one) individuals is as follows:

	2014 HK\$'000	2013 HK\$'000
Salaries, allowances and benefits in kind	3,457	454
Discretionary bonuses	215	–
Retirement scheme contributions	46	14
	3,718	468

The emoluments of the remaining three (2013: one) individuals with the highest emoluments are within the following bands:

	Number of individuals	
	2014	2013
Nil–HK\$1,000,000	2	1
HK\$1,000,001–HK\$1,500,000	–	–
HK\$1,500,001–HK\$2,000,000	–	–
HK\$2,000,001–HK\$2,500,000	–	–
HK\$2,500,001–HK\$3,000,000	1	–
	3	1

10 PROFIT ATTRIBUTABLE TO SHAREHOLDERS OF THE COMPANY

The profit attributable to shareholders of the Company includes a profit of HK\$9,365,000 (2013: HK\$7,448,000) which has been dealt with in the financial statements of the Company.

11 DIVIDENDS

(a) Dividends attributable to the year

	2014 HK\$'000	2013 HK\$'000
Final dividend proposed after the balance sheet date of HK\$0.03 (2013: HK\$0.03) per share	7,791	7,791

At a meeting held on 10 March 2015, the Directors recommended a final dividend of HK\$0.03 per share. This proposed dividend is not reflected as a dividend payable in the Group's financial statements until it has been approved by the shareholders of the Company and will be reflected as an appropriation of reserves in the year ending 31 December 2015.

Notes to the Financial Statements *(continued)*

11 DIVIDENDS *(continued)*

(b) Dividends attributable to the previous financial year, approved and paid during the year

	2014 HK\$'000	2013 HK\$'000
Final dividend in respect of the previous financial year, approved and paid during the year, of HK\$0.03 (2013: HK\$0.03) per share	7,791	7,791

12 EARNINGS PER SHARE

The calculation of basic earnings per share is based on profit attributable to shareholders of the Company of HK\$137,555,000 (2013: HK\$151,506,000) and 259,685,288 shares (2013: 259,685,288 shares) in issue during the year.

Diluted earnings per share equals to the basic earnings per share as the Company had no dilutive potential shares in issue during the year (2013: nil).

13 PLANT AND EQUIPMENT

The Group

	Office equipment	
	2014 HK\$'000	2013 HK\$'000
Cost:		
At 1 January	14	–
Addition	–	14
At 31 December	14	14
Accumulated depreciation:		
At 1 January	–	–
Charge for the year	3	–
At 31 December	3	–
Net book value:		
At 31 December	11	14

Notes to the Financial Statements *(continued)*

14 INVESTMENT PROPERTIES

(a) Valuation

	The Group	
	2014 HK\$'000	2013 HK\$'000
At 1 January	1,384,700	1,259,590
Fair value gain	109,510	125,110
At 31 December	1,494,210	1,384,700

(b) Fair value measurement of investment properties

(i) Fair value hierarchy

The following table presents the fair value of the Group's investment properties measured at the balance sheet date on a recurring basis, categorised into the three-level fair value hierarchy as defined in HKFRS 13, *Fair value measurement*. The level into which a fair value measurement is classified is determined with reference to the observability and significance of the inputs used in the valuation technique as follows:

- Level 1 valuations: Fair value measured using only Level 1 inputs i.e. unadjusted quoted prices in active markets for identical assets or liabilities at the measurement date
- Level 2 valuations: Fair value measured using Level 2 inputs i.e. observable inputs which fail to meet Level 1, and not using significant unobservable inputs. Unobservable inputs are inputs for which market data are not available
- Level 3 valuations: Fair value measured using significant unobservable inputs

Fair value at 31 December 2014 HK\$'000	Fair value measurements at 31 December 2014 categorised into		
	Level 1 HK\$'000	Level 2 HK\$'000	Level 3 HK\$'000

The Group

Recurring fair value measurement

Investment properties:

— Industrial — Hong Kong	1,494,210	—	—	1,494,210
--------------------------	------------------	---	---	------------------

Notes to the Financial Statements *(continued)*

14 INVESTMENT PROPERTIES *(continued)*

(b) Fair value measurement of investment properties *(continued)*

(i) Fair value hierarchy *(continued)*

	Fair value at	Fair value measurements at		
	31 December	31 December 2013 categorised into		
	2013	Level 1	Level 2	Level 3
	HK\$'000	HK\$'000	HK\$'000	HK\$'000

The Group

Recurring fair value measurement

Investment properties:

— Industrial — Hong Kong	1,384,700	—	—	1,384,700
--------------------------	-----------	---	---	-----------

During the year ended 31 December 2014, there were no transfers between Level 1 and Level 2, or transfers into or out of Level 3 (2013: nil). The Group's policy is to recognise transfers between levels of fair value hierarchy at the balance sheet date in which they occur.

All of the Group's investment properties were revalued at 31 December 2014. The valuations were carried out by an independent firm of surveyors, Vigers Appraisal & Consulting Ltd., which has among its staff Fellows of the Hong Kong Institute of Surveyors with recent experience in the location and category of property being valued. The management has discussion with the surveyors on the valuation assumptions and valuation results when the valuation is performed at each interim and annual reporting date.

(ii) Information about Level 3 fair value measurements

	Valuation techniques	Significant unobservable input	Range (weighted average)
Investment properties	Term and reversionary approach	<i>Term period</i>	
		— capitalisation rate	4% (2013: 4%)
		<i>Reversionary period</i>	
		— capitalisation rate	4.5% (2013: 4.5%)
		— market unit sale rate (HK\$/sq.ft.)	1,800–2,400 (2,100) (2013: 1,700–2,200 (1,900))

The fair value of investment properties is determined by direct capitalisation of existing net rental income allowing for reversionary market sale potential of the property. The fair value measurement is positively correlated to the market unit sale rate, and negatively correlated to the capitalisation rates.

The movements during the year in the balance of these Level 3 fair value measurements are set out in note 14(a) to the financial statements.

Notes to the Financial Statements *(continued)*

14 INVESTMENT PROPERTIES *(continued)*

(b) Fair value measurement of investment properties *(continued)*

(ii) Information about Level 3 fair value measurements *(continued)*

Fair value adjustment of investment properties is recognised in the line item "Increase in fair value of investment properties" on the face of the consolidated statement of comprehensive income.

All the gains recognised in profit or loss for the year arise from the investment properties held at the balance sheet date.

(c) The analysis of valuation of investment properties is as follows:

	The Group	
	2014 HK\$'000	2013 HK\$'000
Leasehold land in Hong Kong:		
— medium term leases	1,494,210	1,384,700

(d) The Group leases out investment properties under operating leases. The leases typically run for an initial period of 1 to 3 years. None of the leases includes contingent rentals.

(e) The gross carrying amount of investment properties held for use in operating leases is HK\$1,494,210,000 (2013: HK\$1,384,700,000).

(f) Total future minimum lease payments under non-cancellable operating leases are receivable as follows:

	The Group	
	2014 HK\$'000	2013 HK\$'000
Within 1 year	55,927	64,392
After 1 year but within 5 years	32,676	23,493
	88,603	87,885

(g) Particulars of the investment properties are set out on page 73.

Notes to the Financial Statements *(continued)*

15 INTERESTS IN SUBSIDIARIES

	The Company	
	2014	2013
	HK\$'000	HK\$'000
Unlisted shares, at cost (note (a))	–	–
Amounts due from subsidiaries (note (b))	355,524	351,626
	355,524	351,626

Notes:

- (a) The balance represents the subsidiaries' unlisted shares at cost of HK\$17 (2013: HK\$17).
- (b) The amounts due from subsidiaries are unsecured, interest-free and have no fixed terms of repayment, and are expected to be recovered after one year.
- (c) Particulars of the subsidiaries are set out on page 72.

16 INTEREST IN AN ASSOCIATE AND AMOUNT DUE FROM AN ASSOCIATE

	The Group	
	2014	2013
	HK\$'000	HK\$'000
Share of net assets	3,321	3,330
Amount due from an associate (non-current) (note (a))	405,030	383,790
	408,351	387,120
Amount due from an associate (current) (note (b))	21,000	343,452

Notes to the Financial Statements *(continued)*

16 INTEREST IN AN ASSOCIATE AND AMOUNT DUE FROM AN ASSOCIATE *(continued)*

Details of the Group's interest in an associate, which is accounted for using the equity method in the consolidated financial statements, are as follows:

Name of associate	Form of business structure	Place of incorporation and business	Particulars of issued and paid up capital	Proportion of ownership interest			Principal activity
				Group's effective interest	Held by the Company	Held by a subsidiary	
Ultimate Vantage Limited*	Incorporated	Hong Kong	100 ordinary shares (HK\$100)	20%	–	20%	Property development (Note (c))

* Unlisted corporate entity whose quoted market price is not available

Notes:

- The balance is unsecured, interest-bearing at Hong Kong Interbank Offer Rate ("HIBOR") plus 2.2% per annum (2013: HIBOR plus 2.2% per annum) and has no fixed terms of repayment, and is expected to be recovered after one year.
- The balance is unsecured, interest-bearing at HIBOR plus 2.2% per annum (2013: HIBOR plus 2.2% per annum) and is expected to be recovered within one year.
- Investment in Ultimate Vantage Limited ("UVL"), a property developer based in Hong Kong, enables the Group to expand its business activities from property investment to property investment and development. UVL is the holder of the rights to the development of the West Rail Tsuen Wan West Station TW6 Property Development Project (the "TW6 Project"). Particulars of the Group's interest in the properties held by UVL for development purpose are set out on page 73.
- On 22 April 2014, the Company, Wkdeveloper Limited ("Wkdeveloper", a wholly-owned subsidiary of the Company and owns 20% equity interest in UVL), Vanke Property (Hong Kong) Company Limited ("VPHK", an intermediate holding company of the Company), another shareholder of UVL (the "JV Partner"), a wholly-owned subsidiary of the JV Partner and UVL entered into a shareholders' agreement (the "Shareholders' Agreement") to regulate the relationship of the shareholders of UVL inter se and the management of the affairs of UVL.

The Shareholders' Agreement contains a provision whereby the Company and the JV Partner agreed that a non-defaulting party would have the right to acquire all the interest in UVL represented by the defaulting party and its affiliates upon the occurrence of certain events of default. Such right is reciprocal, and no consideration was paid or is payable by the Company or the JV Partner for the grant by the other party of its respective above-mentioned right. Details of the transaction are disclosed in the Company's announcement dated 22 April 2014 and the Company's circular dated 15 May 2014.

Notes to the Financial Statements *(continued)*

16 INTEREST IN AN ASSOCIATE AND AMOUNT DUE FROM AN ASSOCIATE *(continued)*

Summarised financial information of the associate, reconciled to the carrying amount in the consolidated financial statements, are disclosed below.

	2014 HK\$'000	2013 HK\$'000
Gross amounts of UVL		
Non-current assets	–	3,751,189
Current assets	3,866,332	–
Current liabilities	(107,967)	(1,788,508)
Non-current liabilities	(3,741,762)	(1,946,031)
Equity	16,603	16,650
Loss for the year	(47)	(44)
Total comprehensive income	(47)	(44)
Reconciled to the Group's interest in UVL		
Gross amounts of net assets of UVL	16,603	16,650
Group's effective interest	20%	20%
Group's share of net assets of UVL	3,321	3,330
Amount due from UVL — non-current portion	405,030	383,790
Amount due from UVL — current portion	21,000	343,452
Carrying amount in the consolidated financial statements	429,351	730,572

17 TRADE AND OTHER RECEIVABLES

	The Group		The Company	
	2014 HK\$'000	2013 HK\$'000	2014 HK\$'000	2013 HK\$'000
Trade receivables (note (a))	577	715	–	–
Amortised rent receivables	105	289	–	–
Other receivables	6	6	–	–
Deposits	2,408	2,397	–	–
Prepayments	613	313	190	167
	3,709	3,720	190	167

- (a) The ageing analysis of trade receivables (net of allowance for doubtful debts), based on the date of revenue recognition, is as follows:

	The Group	
	2014 HK\$'000	2013 HK\$'000
0 to 30 days	547	549
31 to 90 days	30	166
	577	715

The Group's credit policy is set out in note 23(a).

Notes to the Financial Statements *(continued)*

17 TRADE AND OTHER RECEIVABLES *(continued)*

(b) Impairment of trade receivables

Impairment losses in respect of trade receivables are recorded using an allowance account unless the Group is satisfied that recovery of the amount is remote, in which case the impairment loss is written off against trade receivables directly.

The movement in the allowance for doubtful debts during the year, including both specific and collective loss components, is as follows:

	The Group	
	2014 HK\$'000	2013 HK\$'000
At 1 January	–	31
Uncollectible amounts written off	–	(31)
At 31 December	–	–

At 31 December 2014, none of the Group's trade receivables were individually determined to be impaired (2013: nil).

(c) Trade receivables that are not impaired

The ageing analysis of trade receivables that are neither individually nor collectively considered to be impaired are as follows:

	The Group	
	2014 HK\$'000	2013 HK\$'000
Less than 1 month past due	547	549
1 to 3 months past due	30	166
	577	715

Receivables that were past due but not impaired relate to a number of independent tenants who have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable. The Group does not hold any collateral over these balances.

Notes to the Financial Statements *(continued)*

18 OTHER PAYABLES AND ACCRUALS

	The Group		The Company	
	2014 HK\$'000	2013 HK\$'000	2014 HK\$'000	2013 HK\$'000
Other payables	1,705	2,232	1,082	1,917
Deposits received	20,987	20,371	–	–
Accruals	2,514	2,132	567	626
	25,206	24,735	1,649	2,543

Except for the rental deposits received on properties of HK\$4,371,000 (2013: HK\$9,031,000) which are expected to be settled after one year, all of the other payables and accruals are expected to be settled within one year or are repayable on demand.

19 AMOUNT DUE TO AN INTERMEDIATE HOLDING COMPANY

	The Group		The Company	
	2014 HK\$'000	2013 HK\$'000	2014 HK\$'000	2013 HK\$'000
Interest-bearing (note (a))	–	150,000	–	–
Interest-free (note (b))	1,378	1,658	408	1,250
	1,378	151,658	408	1,250

Notes:

- (a) The balance at 31 December 2013 was unsecured, interest-bearing at HIBOR plus 2.8% per annum and was repaid in full on 30 July 2014.
- (b) The balance is unsecured, interest-free and repayable on demand.

Notes to the Financial Statements *(continued)*

20 BANK LOANS, SECURED

	The Group	
	2014 HK\$'000	2013 HK\$'000
Secured bank loans	333,000	521,500
Other borrowing costs capitalised	(3,000)	(6,000)
Total bank loans	330,000	515,500
Representing secured bank loans		
Due within one year	330,000	5,500
Due after one year (between one and two years)	–	510,000
	330,000	515,500

The Group's banking facilities of HK\$583,000,000 (2013: HK\$591,500,000) are secured by investment properties with a carrying amount of HK\$1,494,210,000 (2013: HK\$1,384,700,000), of which HK\$333,000,000 was utilised as at 31 December 2014 (2013: HK\$521,500,000). The Group's banking facilities will mature on 28 December 2015.

All of the Group's banking facilities are subject to the fulfilment of covenants relating to certain of the Group's balance sheet ratios and an obligation on an intermediate holding company of the Company to maintain its beneficial interest in the issued share capital of one of the subsidiaries of the Group. At 31 December 2014 and 2013, none of the covenants relating to drawn down facilities had been breached. If the Group were to breach the covenants, the drawn down facilities would become payable on demand. The Group regularly monitors its compliance with these covenants. Further details of the Group's management of liquidity risk are set out in note 23(b).

Notes to the Financial Statements *(continued)*

21 DEFERRED TAX IN THE CONSOLIDATED BALANCE SHEET

The components of deferred tax liabilities/(assets) recognised in the consolidated balance sheet and the movements during the year are as follows:

The Group

	Depreciation allowances in excess of related depreciation HK\$'000	Future benefit of tax loss HK\$'000	Total HK\$'000
Deferred tax arising from:			
At 1 January 2014	28,655	(2,956)	25,699
Charged to profit or loss	1,918	363	2,281
At 31 December 2014	30,573	(2,593)	27,980
At 1 January 2013	26,688	(2,742)	23,946
Charged/(credited) to profit or loss	1,967	(214)	1,753
At 31 December 2013	28,655	(2,956)	25,699
		2014	2013
		HK\$'000	HK\$'000
Net deferred tax assets recognised on the balance sheet		(1,613)	(2,068)
Net deferred tax liabilities recognised on the balance sheet		29,593	27,767
		27,980	25,699

Deferred tax assets not recognised:

The Group has not recognised certain deferred tax assets of HK\$1,182,000 (2013: HK\$276,000) in respect of accumulated tax losses as the availability of future taxable profits against which the assets can be utilised is uncertain at 31 December 2014. The tax losses do not expire under current tax legislation.

Notes to the Financial Statements *(continued)*

22 TOTAL EQUITY

(a) Movements in components of equity

The reconciliation between the opening and closing balances of each component of the Group's consolidated equity is set out in the consolidated statement of changes in equity. Details of the changes in the Company's individual components of equity between the beginning and the end of the year are set out below.

The Company

	Share capital HK\$'000	Retained profits HK\$'000	Total HK\$'000
At 1 January 2014	2,596	350,869	353,465
Changes in equity for 2014:			
Profit and total comprehensive income for the year (note 10)	–	9,365	9,365
Final dividend approved in respect of the previous year (note 11(b))	–	(7,791)	(7,791)
At 31 December 2014	2,596	352,443	355,039
At 1 January 2013	2,596	351,212	353,808
Changes in equity for 2013:			
Profit and total comprehensive income for the year (note 10)	–	7,448	7,448
Final dividend approved in respect of the previous year (note 11(b))	–	(7,791)	(7,791)
At 31 December 2013	2,596	350,869	353,465

(b) Share capital

The Company

	2014		2013	
	No. of shares	Amount HK\$'000	No. of shares	Amount HK\$'000
Authorised:				
Ordinary shares of HK\$0.01 each	750,000,000	7,500	750,000,000	7,500
Issued and fully paid:				
Ordinary shares of HK\$0.01 each	259,685,288	2,596	259,685,288	2,596

Notes to the Financial Statements *(continued)*

22 TOTAL EQUITY *(continued)*

(c) Capital management

The Group's primary objectives when managing capital are to safeguard the Group's ability to continue as a going concern, to meet its financial obligations and continue to provide returns for shareholders and benefits for other stakeholders, by pricing products and services commensurately with the level of risk and by securing access to finance at a reasonable cost.

The Group actively and regularly reviews and manages its capital structure to maintain a balance between the higher shareholder returns that might be possible with higher levels of borrowings and the advantages and security afforded by a sound capital position, and makes adjustments to the capital structure in light of changes in the Group's business portfolio and economic conditions.

The Group monitors its capital structure by reviewing its net debt-to-equity ratio and cash flow requirements, taking into account of its future financial obligations and commitments. For this purpose, the Group defines net debt as amount due to an intermediate holding company (interest-bearing portion) and total bank borrowings (including current and non-current bank borrowings) less bank balances and cash. Shareholders' equity comprises issued share capital and reserves attributable to equity shareholders of the Company.

The net debt-to-equity ratio at the balance sheet date is as follows:

		The Group	
	Note	2014 HK\$'000	2013 HK\$'000
Amount due to an intermediate holding company (interest-bearing portion)	19	–	150,000
Bank borrowings (excludes other borrowing costs capitalised)	20	333,000	521,500
Less: Bank balances and cash		(11,986)	(20,708)
Net debt		321,014	650,792
Shareholders' equity		1,552,423	1,422,659
Net debt-to-equity ratio		0.21	0.46

Save for the financial covenants requirement for banking facilities disclosed in note 20, neither the Company nor any of its subsidiaries are subject to externally imposed capital requirement.

Notes to the Financial Statements *(continued)*

23 FINANCIAL RISK MANAGEMENT AND FAIR VALUES

Exposure to credit, liquidity, interest rate and foreign currency risks arises in the normal course of the Group's business. The Group's exposure to these risks and the financial risk management policies and practices used by the Group to manage these risks are described below.

(a) Credit risk

The Group's credit risk is primarily attributable to trade and other receivables, bank balances and cash and amount due from an associate. Management has a credit policy in place and the exposures to these credit risks are monitored on an ongoing basis.

In respect of trade receivables, individual credit evaluations are performed on all tenants requiring credit over a certain amount. These evaluations focus on the tenant's past history of making payments when due and current ability to pay, and take into account information specific to the tenant as well as pertaining to the economic environment in which the tenant operates. Reminders are issued bi-weekly when trade receivables have been overdue for 15 days, and legal actions will be taken when the trade receivables are overdue for two months. Normally, the Group does not obtain any collateral from tenants. The ageing of trade receivables at 31 December 2014 is summarised in note 17(a).

Cash is deposited with financial institutions with sound credit ratings to minimise credit exposure.

Amount due from an associate is reviewed and settled regularly unless the amount is specifically intended to be long term in nature.

Except for the amount due from an associate, there is no significant concentration of credit risk within the Group.

(b) Liquidity risk

Cash management of the Company and its subsidiaries are substantially centralised at the Group level. The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with lending covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions to meet its liquidity requirements in the short and longer term. The Group will in due course commence refinancing of its bank loans which are due for maturity in December 2015. Based on the Group's past ability to obtain external financing and good relationship with a number of financial institutions, the Group expects to have adequate source of funding to finance and manage its liquidity position.

Notes to the Financial Statements *(continued)*

23 FINANCIAL RISK MANAGEMENT AND FAIR VALUES *(continued)*

(b) Liquidity risk *(continued)*

The following tables detail the remaining contractual maturities at the balance sheet date of the Group's and the Company's financial liabilities, which are based on contractual undiscounted cash flows and the earliest date the Group and the Company can be required to pay:

	Contractual undiscounted cash flow						More than 5 years	Total	Carrying amount
	Within 3 months or on demand	More than 3 months but less than 6 months	More than 6 months but less than 9 months	More than 9 months but less than 1 year	More than 1 year but less than 2 years	More than 2 years but less than 5 years			
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
The Group									
At 31 December 2014									
Other payables and accruals	25,206	-	-	-	-	-	-	25,206	25,206
Amount due to an intermediate holding company	1,378	-	-	-	-	-	-	1,378	1,378
Bank loans, secured	2,018	2,040	2,063	334,996	-	-	-	341,117	330,000
	28,602	2,040	2,063	334,996	-	-	-	367,701	356,584
Financial guarantees issued: — Maximum amount guaranteed (note 24)	343,452	-	-	-	-	-	-	343,452	-
At 31 December 2013									
Other payables and accruals	24,735	-	-	-	-	-	-	24,735	24,735
Amount due to an intermediate holding company	2,774	1,128	1,140	151,140	-	-	-	156,182	151,658
Bank loans, secured	2,693	2,732	2,770	11,268	523,625	-	-	543,088	515,500
	30,202	3,860	3,910	162,408	523,625	-	-	724,005	691,893
Financial guarantees issued: — Maximum amount guaranteed (note 24)	-	-	-	-	-	-	-	-	-

Notes to the Financial Statements *(continued)*

23 FINANCIAL RISK MANAGEMENT AND FAIR VALUES *(continued)*

(b) Liquidity risk *(continued)*

	Contractual undiscounted cash flow						Total	Carrying amount
	Within 3 months or on demand	More than 3 months but less than 6 months	More than 6 months but less than 9 months	More than 9 months but less than 1 year	More than 1 year but less than 2 years	More than 2 years but less than 5 years		
	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
The Company								
At 31 December 2014								
Other payables and accruals	1,649	-	-	-	-	-	1,649	1,649
Amount due to an intermediate holding company	408	-	-	-	-	-	408	408
	2,057	-	-	-	-	-	2,057	2,057
Financial guarantees issued:								
— Maximum amount guaranteed (note 24)	676,452	-	-	-	-	-	676,452	-
At 31 December 2013								
Other payables and accruals	2,543	-	-	-	-	-	2,543	2,543
Amount due to an intermediate holding company	1,250	-	-	-	-	-	1,250	1,250
	3,793	-	-	-	-	-	3,793	3,793
Financial guarantees issued:								
— Maximum amount guaranteed (note 24)	521,500	-	-	-	-	-	521,500	-

Notes to the Financial Statements *(continued)*

23 FINANCIAL RISK MANAGEMENT AND FAIR VALUES *(continued)*

(c) Interest rate risk

At 31 December 2014 and 2013, the Group is exposed to changes in interest rates due to its amount due to an intermediate holding company (see note 19) and bank loans (see note 20) and, which have an average effective interest rate of 3% per annum. The Group managed its interest rate exposure with reference to interest rate level and outlook as well as potential impact on the Group's financial position arising from volatility.

Sensitivity analysis

At 31 December 2014 and 2013, it is estimated that a general increase/decrease of 25 basis points in interest rates, with all other variables held constant, would have decreased/increased the Group's profit for the year and retained profits by HK\$695,000 (2013: HK\$1,402,000).

The sensitivity analysis above indicates the instantaneous change in the Group's profit for the year (and retained profits) that would arise assuming that the change in interest rates had occurred at the balance sheet date and has been applied to re-measure the borrowings held by the Group which expose the Group to interest rate risk at the balance sheet date. The analysis is performed on the same basis for 2013.

(d) Foreign currency risk

The Group owns assets and conducts its business in Hong Kong with its cash flows denominated in Hong Kong dollars. As a result, it has no exposure to foreign currency risk at 31 December 2014 and 2013.

(e) Fair values

All financial instruments are carried at amounts not materially different from their fair values at 31 December 2014 and 2013.

24 CONTINGENT LIABILITIES

(a) The Company has given a guarantee in respect of banking facilities of a wholly-owned subsidiary to the extent of HK\$583,000,000 (2013: HK\$591,500,000), of which HK\$333,000,000 was utilised as at 31 December 2014 (2013: HK\$521,500,000). The Directors considered it was not probable that a claim would be made against the Company under the guarantee. The Company did not recognise any deferred income in respect of the guarantee as its fair value could not be reliably measured using observable market data and no consideration was received or receivable for the issuance of the guarantee.

(b) On 30 June 2014, UVL entered into a facility agreement in relation to committed term loan facilities granted by a syndicate of financial institutions to UVL of up to HK\$4,800 million (the "TW6 Loan Facilities") for financing the development of the TW6 Project. In relation to the TW6 Loan Facilities, the Company and the JV Partner were required to provide corporate guarantees, on a several basis and in proportion to their respective shareholding interests in UVL, in respect of UVL's obligations under the TW6 Loan Facilities. The Company has, accordingly been guaranteeing, among others, repayment of the principal amount of the TW6 Loan Facilities up to HK\$960 million (the "Corporate Guarantee"). Details of the provision of the Corporate Guarantee are disclosed in the Company's announcement dated 30 June 2014 and the Company's circular dated 22 July 2014.

Out of the total facilities of HK\$4,800 million, HK\$1,717 million was utilised by UVL as at 31 December 2014. The Directors considered it was not probable that a claim would be made against the Company under the Corporate Guarantee. The Company did not recognise any deferred income in respect of the Corporate Guarantee as its fair value could not be reliably measured using observable market data and no consideration was received or receivable for the issuance of the Corporate Guarantee.

Notes to the Financial Statements *(continued)*

25 NOTE TO THE CONSOLIDATED CASH FLOW STATEMENT

Acquisition of 20% interest in TW6 Project

On 16 May 2013, the Group entered into an agreement to acquire the entire issued share capital of Wkdeveloper and all related shareholder's loan from VPHK at a cash consideration of HK\$727,900,000. The transaction constituted a major and connected transaction to the Company under the Listing Rules and was approved by the independent shareholders of the Company at an extraordinary general meeting of the Company held on 21 June 2013. The transaction was completed on 14 August 2013.

Out of the total consideration, HK\$577,900,000 was paid in 2013 and the remaining balance of HK\$150,000,000 was fully settled on 30 July 2014.

26 SIGNIFICANT RELATED PARTY TRANSACTIONS

In addition to the transactions and balances disclosed elsewhere in these financial statements, the Group entered into the following significant related party transactions in its ordinary course of business:

	2014 HK\$'000	2013 HK\$'000
Management and administrative fee payable to an intermediate holding company (note (a))	1,747	4,390
Key management compensation (note (b))	4,109	1,560

Notes:

- (a) Management and administrative fee is charged at terms agreed after arm's length negotiation between the parties. The details of the amount due to this intermediate holding company are set out in note 19. This transaction constitutes a continuing connected transaction to the Company under the Listing Rules, which is exempted from the reporting, annual review, announcement and independent shareholders' approval requirements.
- (b) Key management personnel represent the Directors and senior management of the Company.
- (c) Pursuant to the sale and purchase agreement dated 16 May 2013 in relation to the acquisition of the entire issued share capital of Wkdeveloper and the related shareholder's loans, VPHK acts as guarantor of the Group in respect of the obligations of the Group in the TW6 Project. Details of the transaction and the guarantee arrangement are disclosed in the Company's announcement dated 16 May 2013 and the Company's circular dated 4 June 2013.

Notes to the Financial Statements *(continued)*

27 POSSIBLE IMPACT OF AMENDMENTS, NEW STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE FOR THE YEAR ENDED 31 DECEMBER 2014

Up to the date of issue of these financial statements, the HKICPA has issued a few amendments and new standards which are not yet effective for the year ended 31 December 2014 and which have not been adopted in these financial statements. These include the following which may be relevant to the Group:

	Effective for accounting periods beginning on or after
Annual improvements to <i>HKFRSs 2010–2012 cycle</i>	1 July 2014
Annual improvements to <i>HKFRSs 2011–2013 cycle</i>	1 July 2014
Amendments to HKAS 16 and HKAS 38, <i>Clarification of acceptable methods of depreciation and amortisation</i>	1 January 2016
HKFRS 15, <i>Revenue from contracts with customers</i>	1 January 2017
HKFRS 9, <i>Financial instruments</i>	1 January 2018

The Group is in the process of making an assessment of what the impact of these amendments and standards is expected to be in the period of initial application and is not yet in a position to state whether they would have a significant impact on the Group's results of operations and financial position.

In addition, the requirements of Part 9, "Accounts and Audit", of the new Hong Kong Companies Ordinance (Cap. 622) come into operation from the Company's first financial year commencing after 3 March 2014 (i.e. the Company's financial year which began on 1 January 2015) in accordance with section 358 of that ordinance. The Group is in the process of making an assessment of the expected impact of the changes in the Companies Ordinance on the consolidated financial statements in the period of initial application of Part 9. So far it has concluded that the impact is unlikely to be significant and will primarily only affect the presentation and disclosure of information in the consolidated financial statements.

List of Subsidiaries

At 31 December 2014

Name of subsidiary	Issued share capital		Proportion of ownership interest			Principal activities
			Group's effective interest	Held by the Company	Held by a subsidiary	
Access Rich Limited	Ordinary	HK\$1	100%	–	100%	Property investment
Chericourt Company Limited	Ordinary	HK\$1,000,000	100%	–	100%	Property investment
Future Best Developments Limited (note (a))	Ordinary	US\$1	100%	100%	–	Investment holding
Mainland Investments Group Limited (note (a))	Ordinary	US\$1	100%	100%	–	Investment holding
Vanke Best Company Limited	Ordinary	HK\$1	100%	100%	–	Provision of administrative services
WK Parking Limited	Ordinary Deferred	HK\$18,000,000 HK\$2,000,000 (note (b))	100% –	– –	100% –	Property investment
WK Property Financial Limited	Ordinary	HK\$840	100%	–	100%	Investment holding, property investment and group finance company
Wkdeveloper Limited (note (a))	Ordinary	US\$1	100%	–	100%	Investment holding

Notes:

- (a) These companies are incorporated in the British Virgin Islands.
- (b) The deferred shares are held by Winner Company (Hong Kong) Limited and Tatkit (Nominees) Limited, companies in which a former director of the Company has beneficial interest. According to the Memorandum and Articles of Association of WK Parking Limited, the holders of deferred shares practically carry no rights to dividends or to receive notice of or to attend or vote at any general meeting of WK Parking Limited or to participate in any distribution on winding up unless the assets of WK Parking Limited to be returned on winding up exceed the value of HK\$100,000,000,000.
- (c) Unless stated otherwise, all companies are incorporated and operate principally in Hong Kong. None of the subsidiaries have issued any debt securities.

List of Properties

At 31 December 2014

(a) Completed and held for investment

Location	Lease expiry	Site area (sq. ft.)	Gross floor area (sq. ft.)	Type	Effective interest
Regent Centre, 63 Wo Yi Hop Road and 70 Ta Chuen Ping Street, The Remaining Portion of Lot No. 299 in D.D. No. 444, Kwai Chung, New Territories, Hong Kong	2047	103,500	657,000 (remaining portion)	Industrial/ Godown	100%

(b) Under development

Location	Site area (sq. ft.)	Gross floor area (sq. ft.)	Type	Effective interest	Stage of completion	Expected date of completion
Tusen Wan Town, Lot No. 402, West Rail Tsuen Wan West Station, Tsuen Wan, New Territories, Hong Kong	148,586	675,021	Residential	20%	Foundation	2018

Five-Year Financial Summary

Group results

	Year ended 31 December				
	2014 HK\$'000	2013 HK\$'000	2012 HK\$'000 (Note)	2011 HK\$'000 (Note)	2010 HK\$'000 (Note)
Turnover	85,809	82,550	331,075	478,330	403,708
Profit for the year	137,555	151,506	507,434	2,472,394	2,464,858
Attributable to					
Shareholders of the Company	137,555	151,506	506,193	2,465,238	2,460,044
Non-controlling interests	–	–	1,241	7,156	4,814

Summary consolidated balance sheet

	At 31 December				
	2014 HK\$'000	2013 HK\$'000	2012 HK\$'000	2011 HK\$'000	2010 HK\$'000
Non-current assets	1,904,185	1,773,902	1,261,584	13,301,910	11,596,004
Net current (liabilities)/assets	(322,169)	186,524	43,300	(127,510)	120,569
Total assets less current liabilities	1,582,016	1,960,426	1,304,884	13,174,400	11,716,573
Non-current liabilities	(29,593)	(537,767)	(25,940)	(1,817,217)	(2,242,839)
Net assets	1,552,423	1,422,659	1,278,944	11,357,183	9,473,734
Equity attributable to shareholders of the Company	1,552,423	1,422,659	1,278,944	11,319,067	9,442,883
Non-controlling interests	–	–	–	38,116	30,851
Total equity	1,552,423	1,422,659	1,278,944	11,357,183	9,473,734

Note: The Group's results in these years included discontinued operations, which had been distributed to the shareholders of the Company in specie on 16 July 2012.